# TOWN OF COLCHESTER, VERMONT AUDIT REPORT JUNE 30, 2012

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### Sullivan, Powers & Co.

CERTIFIED PUBLIC ACCOUNTANTS

A PROFESSIONAL CORPORATION

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VT Lic. #92-000180

Independent Auditor's Report

Selectboard
Town of Colchester
Colchester, Vermont 05446

We have audited the accompanying financial statements of the governmental activities, the business-type activities, each major fund, and the aggregate remaining fund information of the Town of Colchester, Vermont as of and for the year ended June 30, 2012, which collectively comprise the Town's basic financial statements as listed in the table of contents. These financial statements are the responsibility of the Town of Colchester, Vermont's management. Our responsibility is to express opinions on these financial statements based on our audit.

We conducted our audit in accordance with auditing standards generally accepted in the United States of America and the standards applicable to financial audits contained in "Government Auditing Standards", issued by the Comptroller General of the United States. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free of material misstatement. An audit includes examining, on a test basis, evidence supporting the amounts and disclosures in the financial statements. An audit also includes assessing the accounting principles used and the significant estimates made by management, as well as evaluating the overall financial statement presentation. We believe that our audit provides a reasonable basis for our opinions.

In our opinion, the financial statements referred to above present fairly, in all material respects, the respective financial position of the governmental activities, the business-type activities, each major fund, and the aggregate remaining fund information of the Town of Colchester, Vermont, as of June 30, 2012, and the respective changes in financial position, and, where applicable, cash flows thereof and the respective budgetary comparison for the General Fund for the year then ended in conformity with accounting principles generally accepted in the United States of America.

Accounting principles generally accepted in the United States of America require that management's discussion and analysis on pages 3 through 14 and the budgetary comparison information for the General Fund presented in Schedule 1 be presented to supplement the basic financial statements. Such information, although not a part of the basic financial statements, is required by the Governmental Accounting Standards Board, who considers it to be an essential part of financial reporting for placing the basic financial statements in an appropriate operational, economic, or historical context. We have applied certain limited procedures to the required supplementary information in accordance with auditing standards generally accepted in the United States of America, which consisted of inquiries of management about the methods of preparing the information and comparing the information for consistency with management's responses to our inquiries, the basic financial statements, and other knowledge we obtained during our audit of the basic financial statements. We do not express an opinion or provide any assurance on the information because the limited procedures do not provide us with sufficient evidence to express an opinion or provide any assurance.

Our audit was conducted for the purpose of forming opinions on the financial statements that collectively comprise the Town of Colchester, Vermont's basic financial statements. The combining non-major fund financial statements are presented for purposes of additional analysis and are not a required part of the basic financial statements. These schedules have not been subjected to the auditing procedures applied in the audit of the basic financial statements and, we do not express an opinion on them.

In accordance with "Government Auditing Standards", we have also issued our report dated January 18, 2013 on our consideration of the Town of Colchester, Vermont's internal control over financial reporting and on our tests of its compliance with certain provisions of laws, regulations, contracts, and grant agreements and other matters. The purpose of that report is to describe the scope of our testing of internal control over financial reporting and compliance and the results of that testing, and not to provide an opinion on internal control over financial reporting or on compliance. That report is an integral part of an audit performed in accordance with "Government Auditing Standards" and should be considered in assessing the results of our audit.

January 18, 2013 Montpelier, Vermont VT Lic. #92-000180 Sullivan, Powers & Company

As management of the Town of Colchester (The Town), we offer readers of the Town's financial statements this narrative overview and analysis of the financial activities for the fiscal year ended June 30, 2012. The purpose of the management discussion and analysis is to (a) assist the reader in focusing on significant financial issues, (b) provide an overview of the Town's financial activity, (c) identify changes in the Town's financial position (its ability to address the next and subsequent years' challenges), (d) identify any material deviations from the financial plan (the approved budget), and (e) identify individual fund issues or concerns.

#### FINANCIAL HIGHLIGHTS

Government-wide Statements (refer to Exhibits A and B)

The assets of the Town of Colchester exceeded its liabilities at the close of the fiscal year by \$35,812,953 net assets. Of this amount \$7,250,428 (unrestricted net assets) may be used by the various funds of the Town to meet its ongoing obligations to its citizens and creditors and \$599,554 represent resources that are subject to external restrictions on how they may be used.

- The Town's total governmental net assets increased by \$3,589,972. Investments decreased by \$1,527,258, while Construction in Progress increased by \$3,457,986 due primarily to the renovation of the old Town Hall as the Police Station. The Town added other capital assets valued at \$2,929,118 during the year. This includes the new Technical Rescue building, vehicles, equipment and infrastructure.
- The Town received grants over \$2,000,000 for the Campus Connector Road and over \$300,000 for Warner's Corners sidewalks.
- The Town received grants and used technology funds to purchase over \$500,000 in new radios to meet federal requirements and a new dispatch system for the new Police Station.
- Net Assets of Business-Type Activities remained relatively stable with an increase of only \$216,113.

Fund Financial Statements (refer to Exhibit C and Footnote 4H)

- Governmental funds include General, Special Revenue, Capital Project and Debt Service funds.
- As of the close of the current fiscal year, the Town's governmental funds reported combined ending fund balances of \$4,906,790, a decrease of \$1,577,151 in comparison with the prior year. The decrease is primarily in cash and investments.
- General Fund cash decreased due to a deficiency of revenues over expenditures of \$350,192.
- Capital projects in FY 12 included the renovation of the police station for over \$1.2 million.
- Public Works capital projects included Warner's Corners sidewalks and the Campus Road Connector with more than \$2.6 million in spending in FY 12.

- General Fund expenditures were under budget by over \$249,512 due to lower salaries and benefits primarily in the Police Department as a result of several officers being deployed.
- The total Fund Balance on June 30, 2012 was \$4,906,790. Of this amount \$998,002 or 20% was unassigned. The remainder has been assigned or restricted for various purposes, including \$765,749 for the upgrade of the Police facility and \$1,065,958 for future capital projects.

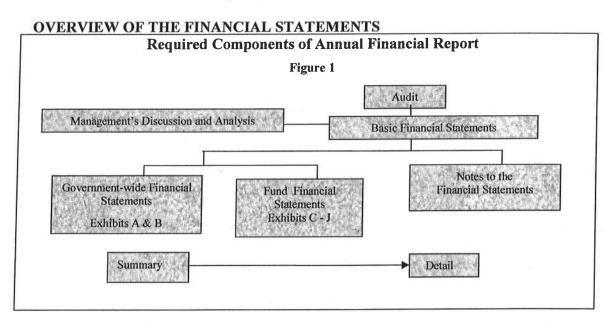


	Figure 2													
	Government-wide Statements	Fund Statements Government Funds	Fund Statements Proprietary Funds											
Scope	Entire Town government (except fiduciary funds)	The activities of the Town that are not proprietary or fiduciary, such as finance, planning & zoning, police, parks	Activities the Town operates similar to private businesses, the sewer system											
Required Financial Statements	-Statement of Net Assets -Statement of Activities	-Balance Sheet -Statement of Revenues, Expenditures & Changes in Fund Balances	-Balance Sheet -Statement of Revenues, Expenses & Changes in Net Assets -Statement of Cash Flows											
Accounting Basis & Measurement Focus	Accrual accounting & economic resources focus	Modified accrual accounting & current financial resources focus	Accrual accounting & economic resources focus											
Type of Asset/Liability Information	All assets & liabilities, both financial & capital, and short-term & long-term	Only assets expected to be used up & liabilities that come due during the year or soon thereafter, no capital assets included	All assets & liabilities, both financial & capital, & short-term & long-term											

	Government-wide	Fund Statements	Fund Statements
	Statements	Government Funds	Proprietary Funds
Type of Inflow/Outflow Information	All revenues & expenses during year, regardless of when cash is received or paid	Revenues or expenditures for which cash is received or goods or services have been received & payment is due during or soon after year end.	All revenues & expenses during the year, regardless of when cash is received or paid

The following tables, graphs and analysis discuss the financial position and changes to the financial position for the Town as a whole as of and for the years ended June 30, 2012 and 2011.

		Town of	Colchester's	Net Assets			
	Governmer	ntal Activities		ess-Type vities	To	otal	% Change
	2012	2011	2012	2011	2012	2011	
Current & Other Assets	\$7,262,117	\$8,984,618	\$6,038,269	\$6,373.047	\$13,300,386	\$15,357,665	(13.4%)
Capital Assets	30,632,830	25,405,562	3,328,425	3,461,823	33,961,255	28,867,385	17.6%
Total Assets	37,894,947	34,390,180	9,366,694	9,834,870	47,261,641	44,225,050	6.9%
Long-Term Liabilities Outstanding	7,127,419	7,532,760	2,367,161	2,590,106	9,494,580	10,122,866	(6.2%)
Other Liabilities	1,753,527	1,433,391	200,581	661,925	1,954,108	2,095,316	(6.7%)
Total Liabilities	8,880,946	8,966,151	2,567,742	3,252,031	11,448,688	12,218,182	(6.3%)
Net Assets: Invested in Capital Assets, net of related debt	25,187,882	20,744,756	2,775,089	2,829,439	27,962,971	23,574,195	18.6%
Restricted	592,954	583,775	6,600	6,600	599,554	590,375	1.6%
Unrestricted	3,233,165	4,095,498	4,017,263	3,746,800	7,250,428	7,842,298	7.5%
Total Net Assets	\$29,014,001	\$25,424,029	6,798,952	\$6,582,839	\$35,812,953	\$32,006,868	11.9%

Net assets may serve over time as one useful indicator of a government's financial condition. By far the largest portion of the Town's assets (78%) reflects its investment in capital assets (e.g., land, buildings, machinery, equipment and infrastructure (roads, bridges, etc) less any related debt used to acquire those assets that is still outstanding. The Town uses these capital assets to provide services to citizens; consequently, these assets are not available for future spending. Although the Town's investment in its capital assets is reported net of the outstanding related debt, the resources needed to repay that debt must be provided by other sources, since the capital assets cannot be used to liquidate these liabilities.

Almost 100% of the Town's cash and Certificates of Deposit are insured or collateralized by U.S. Government securities or General Obligation Vermont Municipal notes or bonds.

#### **Changes in Net Assets**

The chart below is a presentation of Exhibit B that illustrates the components of the revenue sources and expenditures areas of the government wide Statement of Activities.

	3	Town of Colch	ester Change	in Net Asset	<u>ts</u>		
			Figure 4				
	Governmen	tal Activities	Business-Ty	pe Activities	Т	otal	% Chg
	2012	2011	2012	2011	2012	2011	_
Revenues:							
Program Revenues:							
Charges for Services	\$1,112,284	\$1,105,798	\$1,502,719	\$1,418,959	\$2,615,003	\$2,524,757	3.6%
Operating Grants & Contributions	577,970	725,088	1,344	1,202,800	579,314	1,927,888	(69.9%
Capital Grants & Contributions	3,329,693	919,232	0	0	3,329,693	919,232	262.2%
General Revenues:							
Property Taxes	10,168,206	10,367,269	0	0	10,168,206	10,367,269	1.9%
Other	510,057	532,470	271,950	257,751	782,007	790,221	. 1.0%
Total Revenues	15,698,210	13,649,857	1,776,013	2,879,510	17,474,223	16,529,367	5.7%
Expenses:							
General Government	2,525,203	2,560,900	0	0	2,525,203	2,560,900	1.4%
Public Safety	5,071,486	4,720,444	0	0	5,071,486	4,720,444	7.4%
Public Works	2,776,718	2,987,940	0	0	2,776,718	2,987,940	7.1%
Community Development	113,530	183,714	0	0	113,530	183,714	(0.3%)
Culture & Recreation	1,359,419	1,391,182	618,529	572,226	1,977,948	1,963,408	0.0%
Interest on Long- Ferm Debt	261,882	277,885	0	0	261,882	277,885	(5.7%)
Wastewater		0	941,371	2,111,990	941,371	2,111,990	(55.4%)
Total Expenses	12,108,238	12,122,065	1,559,900	2,684,216	13,668,138	14,806,281	(7.7%)
ncrease in Net Assets	3,589,972	1,527,792	216,113	195,294	3,806,085	1,723,086	120.9%
Net Assets, July 1	25,424,029	23,896,237	6,582,839	6,387,545	32,006,868	30,283,782	5.7%
Net Assets, June 30	\$29,014,001	\$25,424,029	\$6,798,952	\$6,582,839	35,812,953	\$32,006,868	11.9%

#### Governmental activities

Key elements in the changes in revenue are as follows:

- The property tax rate decreased 27% over last year due to reappraisal, while the Grand List increased by 39%.
- The Grand List decreased during FY 12 due to appeals of the reappraisal values. The reappraisal resulted in over \$15,050,000 in reductions to the assessed valuation for FY 12 resulting from Errors and Omissions, Board of Civil Authority changes and State Appraiser changes. This amount of reductions was under 1% of the total assessed valuation of the Town. The largest single change was for Green Mountain Power that lowered the assessed value by about \$1,468,000.
- Property taxes financed approximately 78% of General Fund expenses and the remainder of the cost was paid by those who directly benefited from programs offered and by other governments and organizations that subsidized certain

programs with operating grants and contributions. In FY 2011 property taxes financed 85% of General Fund expenses.

- Interest, penalties and tax sale revenues were over \$35,012 more than budgeted.
- Payments in Lieu of Taxes revenues were \$61,773 over budget. This is due to the State of Vermont payment exceeding expectations.
- Overall, actual General Fund revenues were lower than last year by \$299,472 or 2.8%. This is primarily due to decreased property tax revenue.

Figure 5 shows the changes in types of revenues between fiscal year 2011 and 2012. Property taxes are the largest source of revenues. In FY 12, Charges for Services provided only 7.1% of revenue, while Operating and Capital Grants and Contributions comprised almost 24.9 % of revenues in FY 12. The combination of these two categories was 32% of revenues in 2012.

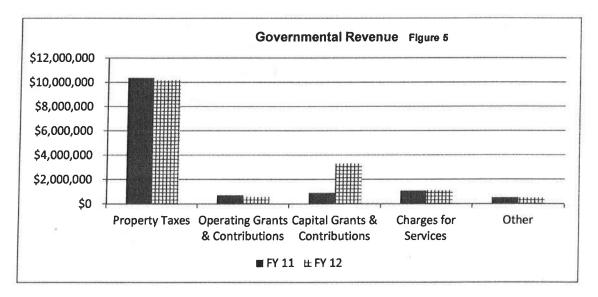


Figure 6 compares the changes in functional or program expenses between 2011 and 2012. This graph shows how the Town spends its revenue. In FY 12, Public Safety comprises 37% of the spending, followed by Public Works with 20% and General Government with 18% of the total spending. Culture & Recreation includes the Library and the Recreation Department and represents almost 10% of the expenses. Business-Type expenses represented 11% of total expenses

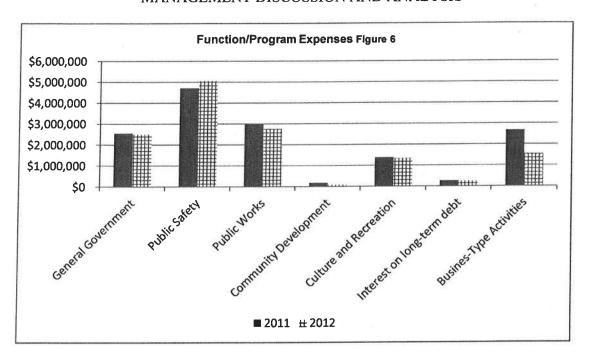
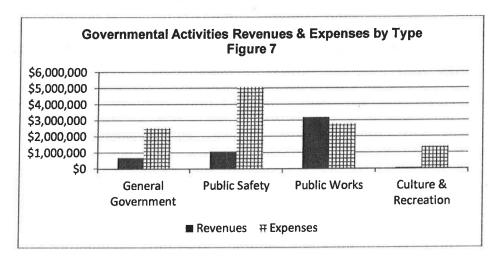


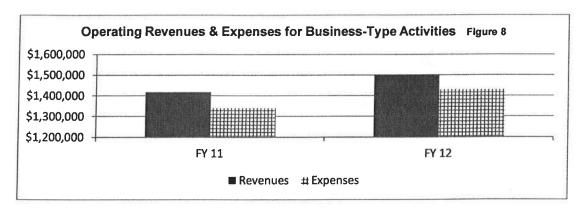
Figure 7 shows how Charges for Services and Grants and Contributions contribute to the payment of functional expenses. This chart indicates that program revenues do not support program expenses requiring property taxes to pay for the bulk of the expenses, with the exception of Community Development.



#### Business-type activities (Wastewater and Recreation Funds):

- The Recreation Program Fund was added to Business-Type activities in 2011. In FY 12 net assets increased by \$34,126 for the Recreation Program Fund and by \$181,987 for the Wastewater Fund.
- Charges for services increased by 6.3% in the Wastewater Fund due primarily to a rate increase and by 5.4% in the Recreation Program Fund.
- Business type activities represent about 19.9% of total net assets.

• Included in operating expenses is depreciation expense in the amount of \$150,390.



#### Financial Analysis of the Town's Funds

As noted earlier, the Town of Colchester uses fund accounting to ensure and demonstrate compliance with finance-related legal requirements.

Governmental Funds. The focus of the Town's governmental funds is to provide information on near-term inflows, outflows, and balances of usable resources. Such information is useful in assessing the Town's financing requirements. Specifically, unassigned fund balance can be a useful measure of a government's net resources available for spending at the end of the fiscal year. Unassigned fund balance provides a reserve for emergencies, enables the Select Board to stabilize tax rates, and provides working capital from which to pay Town bills between tax collection due dates.

The General Fund is the chief operating fund of the Town of Colchester. A key financial statistic to evaluating the financial strength of the Town is the level of the General Fund unassigned fund balance as a percent of total revenues or expenditures. Typically, this balance should be 5 to 15 percent of annual revenues or expenditures.

- At the end of the current fiscal year, the unassigned fund balance of the General Fund was \$1,165,013 and \$70,554 was nonspendable for inventory and prepaid expenses. \$135,000 was assigned to reduce property taxes in fiscal year 2013.
- The unassigned General Fund fund balance at June 30, 2012 was 11% of total General Fund expenditures.
- Total governmental fund balances totaled \$4,906,790 in 2012 and \$6,483,941 in 2011.

In addition to the General Fund, the Town maintains other funds including the capital project funds maintained to provide infrastructure improvements in the Town, funds for grants received by the Town and funds for special revenues received by the Town.

The Town operates a Septic Revolving Loan Fund to provide financial assistance for the upgrade of failing on-site septic systems. The Town has approved loans to 25 individuals or families as of June 30, 2012.

#### Proprietary Funds (Wastewater and Recreation Program Funds)

Business-type activities increased the Town's net assets of the Wastewater Fund by \$216,113 or about 3.3%. Total Net Assets at June 30, 2012 were \$6,798,952 compared with \$6,582,839 as of June 30, 2011.

#### General Fund Budgetary Highlights:

The FY 2012 General Fund budget totaling \$10,823,923 increased 4.4% over FY 11. The budget increase between FY 10 and FY 11 was 3.6%. Salaries and benefits made up about 70% of the General Fund budget.

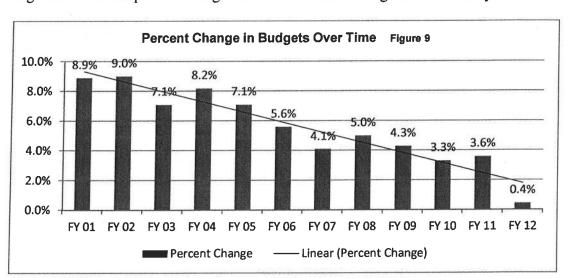


Figure 9 shows the percent change in the General Fund budget for the last 9 years.

Actual revenues in the General Fund were lower than budgeted by \$152,788 and actual expenditures were lower than budgeted by \$249,512. The FY 12 budget planned for deficit spending of \$446,916, but the General Fund ended with deficit spending of \$350,192 or \$96,724 less than planned.

Some of the key factors contributing to this outcome include:

#### Revenue Variances

- Property tax revenue was over \$350,000 less than budgeted, primarily due to changes to the Grand List as a result of reappraisal appeals and errors and ommissions.
- Also less than budget were ambulance fees by over \$67,000. This decrease is partially due to a larger number of uninsured patients transported.

- A large budget variance was from additional funds received from the State of Vermont for Payment in Lieu of Taxes (PILOT). We received over \$61,773 more than budgeted.
- Building and Zoning permit revenue was over budget by \$52,394.

#### Expenditure Variances

- The Select Board budget was under budget by \$54,671 primarily due to the Select Board Contingency of \$50,000 not spent this year.
- Salaries were under budget by about \$61,500 due to unfilled positions and officers serving in the National Guard.
- Employee benefits were under budget by about \$132,000 primarily due to lower retirement and social security costs due to lower salaries and health insurance cost was lower than budget by \$88,000. Health insurance rates increased by less than 5% in 2012. Essentially all employees participate in a High Deductible insurance plan coupled with a Health Savings account. The deductible is \$2,250 for single plans and \$4,500 for 2-person and family plans.
- Gasoline was over budget by \$27,820 due to an increase in gasoline prices since the date the budget was determined.
- Overtime was under budget by about \$99,000, partially due to lower snow removal effort during the winter and also due to efforts by the police department to reduce overtime with the return of deployed officers.

#### **Capital Assets**

The Town of Colchester's investment in capital assets for its governmental and business—type activities as of June 30, 2012, totaled \$33,961,255 (net of accumulated depreciation). These assets include buildings, roads and bridges, land, machinery and equipment, park facilities, and vehicles. The Town is not required to retroactively report infrastructure assets under GASB 34, due to the size of its budget. The Town has elected to report only infrastructure assets put into operation beginning July 1, 2003, but may choose at a later date to inventory all existing infrastructure assets as of June 30, 2003 and include them in the Town financial statements.

Major capital asset transactions during the year include the following additions (there were no significant demolitions or disposals):

- Equipment and vehicles increases were \$1,081,745. The largest vehicle additions were for an ambulance, sidewalk tractor and frontend loader.
- Over \$600,000 of equipment was purchased, most of it being radios and dispatch equipment. Most of these assets were paid for by grant revenue.
- Construction in Progress increased by approximately \$3.4 million due primarily to work on the Warner's Corners intersection and the Campus Road connector.
- Other paving projects were completed valued at \$1.5 million.

A table that shows the values of the Town's capital assets net of depreciation is shown below. Additional information can be found in Note 4D of this report.

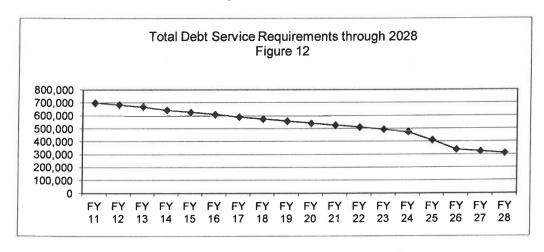
	Town	of Colchester (	Capital Assets	(net of deprec	ciation)		
			Figure 10				
	Government	al Activities	Business-Ty	pe Activities	To	otal	% Change
	2012	2011	2012	2011	2012	2011	
Land	\$2,104,936	\$2,104,936	\$132,568	\$132,568	\$2,237,504	\$2,237,504	0.0%
Construction in Progress	5,727,879	2,269,893	0	0	5,727,879	2,269,893	152.3%
Land Improvements	721,695	721,282	0	0	721,695	721,282	0.1%
Buildings & Improvements	5,622,209	5,530,528	0	0	5,622,209	5,530,528	1.7%
Equipment & Furniture	1,227,602	753,668	0	0	1,227,602	753,668	62.9%
Vehicles	2,137,461	1,975,705	0	0	2,137,461	1,975,705	8.2%
Infrastructure	13,091,048	12,049,550	0	0	13,091,048	12,049,550	8.6%
Plant & Equipment	0	0	3.195.857	3,329,255	3,195,857	3,329,255	(4.0%)
Total	\$30,632,830	\$25,405,562	\$3.328.425	\$3,461,823	\$33,961,255	\$28,867,385	17.6%

#### **Debt Administration**

There was no new borrowing in the governmental funds or in the business-type fund in Fiscal Year 2012.

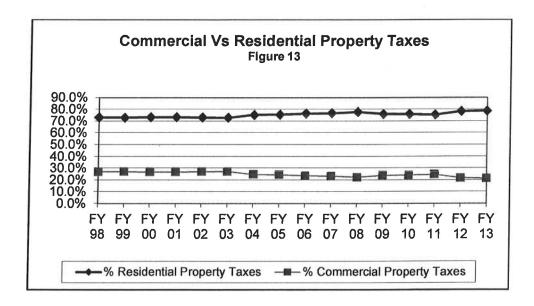
		Town of Co	Ichester's Ou	tstanding Deb	ot		
			Figure 11				%
	Governmen	tal Activities	Business-	Type Debt	To	otal	Change
	2012	2011	2012	2011	2012	2011	
General Obligation Bonds	\$6.406.435	\$6.842.065	\$553,336	\$632.384	\$6,959,771	\$7,474,449	(6.9%)
Special Assessment Debt with Government Commitment	0	0	1,800,000	1,945,000	1,800,000	1,945,000	(7.5%)
Total	\$6,406,435	\$6,842,065	\$2,353,336	\$2,577,384	8,759,771	\$9,419,449	(7.0%)

Figure 12 indicates the Town's debt service requirements through 2028, after which all current debt will be retired. Additional information regarding the Town's long-term debt can be found in note 4G of this report.

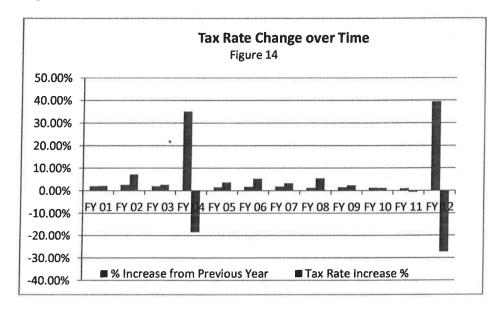


#### **Economic Factors and Next Year's Budgets and Rates**

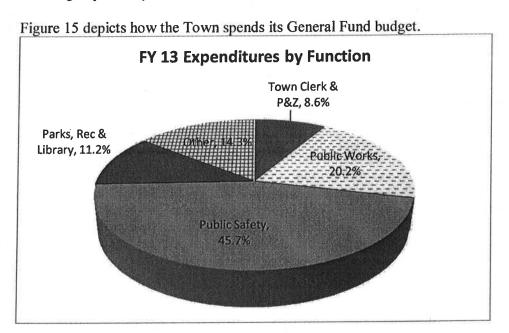
• The Colchester Grand List is made up of primarily residential properties, forcing more of the tax burden on homeowners, rather than commercial enterprises. Figure 13 indicates the 16 year trend in the commercial and residential property tax payments. For FY 11 and FY 12, 75.4% and 78.3% respectively of property tax revenues come from residential properties.



• The Municipal Grand List value for the Town was \$19,567,941 as of the beginning of FY 12. This was an increase of 39% over the prior fiscal year. The increase is primarily due to reappraisal. Since 1970 the Town of Colchester's Grand List has grown from \$172,670 to \$19,567,941. There is a court case pending at the Vermont Supreme Court related to values of leased land. For more information see footnote 5H.



- The Town of Colchester approved a General Fund budget for 2013 in the amount of \$11,085,390. This represents an increase of 2.4% over the previous year.
- The municipal tax rate increased by 2.98% to \$0.5530 due to reappraisal.
- In FY 12 and 13, about 46% of the budget is for public safety services.
- Public Works represents about 19% of the General Fund budget in FY 12 and about 20% in FY 13.
- Parks & Recreation and the Library represent about 10% of the General Fund budget in FY 12 and 11% in FY 13.
- 70.8% of the General Fund budget is for salaries and benefits in FY 12 and in FY 13 it represents 71.9% of the budget.
- Overall, there was a 4.1% increase in salaries and benefits over the FY 2011 budget, primarily due to a 15% increase in the budget for health insurance.



#### **Requests for Information**

This report is designed to provide an overview of the Town of Colchester's finances for those with an interest in this area. Questions concerning any of the information found in this report or requests for additional information should be directed to the Chief Financial Officer, Town of Colchester, PO Box 55, Colchester, VT 05446.

#### TOWN OF COLCHESTER, VERMONT STATEMENT OF NET ASSETS JUNE 30, 2012

		Governmental	1	Business-type		
		Activities		Activities		Total
ASSETS	49-14-1-1					
Cash	\$	6,036,956	\$	3,193,013	\$	9,229,969
Investments		491,183		278,509		769,692
Receivables (Net of Allowance for						
Uncollectibles)		853,136		2,130,247		2,983,383
Notes Receivable		236,564		0		236,564
Internal Balances		(426,276)		426,276		(
Prepaid Expenses		10,615		0		10,615
Inventories		59,939		10,224		70,163
Capital Assets						
Land		2,104,936		132,568		2,237,504
Construction in Progress		5,727,879		0		5,727,879
Other Capital Assets (Net of						
Accumulated Depreciation)		22,800,015	19	3,195,857		25,995,872
Total Assets	_	37,894,947		9,366,694		47,261,641
JABILITIES						
Accounts Payable		1,179,489		66,177		1,245,666
Accrued Payroll and Benefits Payable		198,796		17,635		216,431
Deferred Revenue		250,637		106,454		357,091
Due to Others		103,568		0		103,568
Accrued Interest Payable		21,037		10,315		31,352
Noncurrent Liabilities:						
Due within One Year		435,831		234,048		669,879
Due in More than One Year		6,691,588	8	2,133,113		8,824,701
Total Liabilities		8,880,946		2,567,742	-	11,448,688
<u>IET ASSETS</u>						
ivested in Capital Assets, Net of Related Debt		25,187,882		2,775,089		27,962,971
estricted for:						
Cemetery Funds:						
Nonexpendable		91,050		0		91,050
Expendable		135,723		0		135,723
Other		366,181		6,600		372,781
nrestricted	7	3,233,165	-	4,017,263		7,250,428
Total Net Assets	\$	29,014,001	\$	6,798,952	\$	35,812,953

TOWN OF COLCHESTER, VERMONT STATEMENT OF ACTIVITIES FOR THE YEAR ENDED JUNE 30, 2012

Program Revenues Changes in Net Assets	Operating Capital Cavernmental Business-Type Services Contributions Contributions Activities Activities	55 55	8,815 328,235 2,852,889 413,221	19.933 21.665 18.375 (13.530)	0 0	1,112,284 577,970 3,329,693 (7,088,291) 0		888,921 0 0 0 (52,450) 613,798 1,344 0 (3,387)	1,502,719 1,344 0 0	\$ 2,615,003 \$ 579,314 \$ 3,329,693 (7,088,291) (55,837)		10,168,206 0	Jelinquent Taxes 161,012	l laxes 2	15,759	72,787		18,362	(37,513) 37,513	Revenues and Transfers         10,678,263         271,950	3,589,972 216,113	011 25,424,029 6,582,839	
	Expenses	A	Future Works 2,776,718 Community Development 112 520	1	Interest on Long-Term Debt 261,882	Total Governmental Activities 12,108,238	Activities:	Wastewater 941,371 Recreation 618,529	Total Business-Type Activities 1,559,900	Total \$ 13,668,138	Sermens ( greener)	Property Taxes	Interest and Penal	Fayment in Lieu of Laxes	Uner State Grants	Unrestricted investment Earnings	Outer Revenues	Can on sar of Equipment	CHAISTEIN	Total General	Change in Net Assets	Net Assets - July 1, 2011	

The accompanying notes are an integral part of this financial statement.

TOWN OF COLCHESTER, VERMONT BALANCE SHEET GOVERNMENTAL FUNDS JUNE 30, 2012

Total Governmental Funds	\$ 6,036,956 491,183 833,136 236,564 1,038,677 10,615 59,939	\$ 1,179,489 198,796 1,484,953 873,474 113,568	163,604 1,298,592 2,446,592 998,002 4,906,790	30,632,830 622,837 (7,148,456)
Other Governmental Funds	\$ 446,150 115,061 17,974 236,564 138 0 0	\$ 19,495 0 154,416 246,696 0 420,607	93,050 460,276 138 (158,184) 395,280 \$ 815,887	
Grant Fund	\$ 59,344 0 60,729 0 39,884 0 0	\$ 72,466 1,793 0 94,525 0	0 0 0 (8,827) (8,827) \$ 159,957	ported in the Funds.
Community Development Fund	\$ 72,777 \$	\$ 210 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0	0 72,567 0 0 0 772,567	in the Funds. ids. ad, Therefore, are Not Rej
Reserve Fund	\$ 1,038,458 0 0 285,944 0 0 0	\$ 78,906	0 0 0 1,245,496 1,245,496 \$ 1,324,402	ifferent Because: erefore, are not Reported i re, are Deferred in the Fur ole in the Current Period au
Capital Projects Fund	\$ 1,589,990 235,199 0 732,711 0 0	\$ 710,290 1,219 0 14,684 0 726,193	765,749 1,065,958 0 1,831,707 \$ 2,557,900	ement of Net Assets are D nancial Resources and, The expenditures, and, Therefo ible, are not Due or Payat
General Fund	\$ 2,830,237 376,122 539,234 0 10,615 59,939	\$ 298,122 195,784 1,330,537 517,569 103,568 2,445,580	70,554 0 135,000 1,165,013 1,370,567 es \$ 3,816,147	ntal Activities in the Stat ntal Activities are not Fin Pay for Current-Period E es, Including Bonds Paya
ASSETS	Cash Investments Receivables (Net of Allowance for Uncollectibles) Notes Receivable (Net of Allowance for Uncollectibles) Due from Other Funds Prepaid Expenses Inventories Total Assets	Liabilities: Accounts Payable Accured Payroll and Benefits Payable Due to Other Funds Deferred Revenue Due to Others Total Liabilities Fund Balances/(Deficit):	Nonspendable Restricted Assigned Unassigned Total Fund Balances/(Deficit) Total Liabilities and Fund Balances	Amounts Reported for Governmental Activities in the Statement of Net Assets are Different Because:  Capital Assets Used in Governmental Activities are not Financial Resources and, Therefore, are not Reported in the Funds.  Other Assets are not Available to Pay for Current-Period Expenditures, and, Therefore, are Deferred in the Funds.  Long-Term and Accrued Liabilities, Including Bonds Payable, are not Due or Payable in the Current Period and, Therefore, are Not Reported in the Funds.  Net Assets of Governmental Activities

The accompanying notes are an integral part of this financial statement.

Net Assets of Governmental Activities

\$ 29,014,001

TOWN OF COLCHESTER, VERMONT
STATEMENT OF REVENUES, EXPENDITURES AND CHANGES IN FUND BALANCES
GOVERNMENTAL FUNDS
FOR THE YEAR ENDED JUNE 30, 2012

Total Governmental Funds	\$ 10,146,324	161,012	235,899	18,375	21,567	750,453	72,787	32,416	89,758	16,256,926	*		000,000,00	4,409,000	2,197,853	152,553	1,223,327		10,000	4 390 386	62,262		435,630 263,711	17,860,278	(1,603,352)		63,714	130,001 (167,514)		26,201	(1,577,151)	6,483,941	\$ 4.906.790
Other Governmental Funds	\$ 1,096,154	0	563,934	18,375	21,567	10,973	9,4/2	32.486	4,312	1,757,273	1		c	7.215	8,344	37,800	28,430	•	<b>o</b> c	1,060,234	10,869		263,711	1,852,233	(94,960)		63,714	6,251		69,965	(24,995)	420,275	\$ 395,280
Grant Fund	0	0 (	529,197	0	0 0	373	. 0	0	30,248	559,818			7 950	135,858	158,169	0	1,798	c	312.679	0	0		0 0	616,454	(56,636)		0	44,111		44,111	(12,525)	3,698	\$ (8,827)
Community Development Fund	0	0 0	0	0 (	<b>-</b>	419	0	0	0	419			0	0	0	210	0	c	0	0	0	c	0	210	209		0	0 0		0	209	72,358	\$ 72,567
Reserve Fund	\$ 61,500	0 0	62,401	0 0	77.590	6,524	0	0	0	208,015			55,163	7,267	11,013	0	0	O	301,373	0	0	c	0	374,816	(166,801)		0	(74,111)		(24,472)	(191,273)	1,436,769	\$ 1,245,496
Capital Projects Fund	\$ 733,798	0	2,769,529	0	22,996	6,266	0	0	4,593	3,537,182			0	0	19,041	0 0	841,42	0	1,208,727	3,231,727	51,393	0		4,534,084	(996,902)		0 (	(1,473)		(1,473)	(998,375)	2,830,082	\$ 1,831,707
General	\$ 8,254,872	235,899	497,786	0	638,894	49,733	305,418	0	20,605	10,194,219			2,346,575	4,722,436	2,001,286	114,343	506,501,1	10,000	19,313	98,425	0	0	0	10,482,481	(288,262)		0	(01,930)		(61,930)	(350,192)	1,720,759	\$ 1,370,567
REVENUES:	Property Taxes Penalties and Interest	Payment in Lieu of Taxes	Intergovernmental Revenues Impact Fees	Donations	Charges for Services	Investment Income	Licenses and Permits	Other Become	Cutor recognition	Total Revenues	EXPENDITURES:	Сштепt:	General Government	Public Safety	Communic Development	Culture & Recreation	Capital Outlay:	General Government	Public Safety	Public Works	Debt Service:	Principal	Interest	Total Expenditures	Excess(Deficiency) of Revenues Over Expenditures	Other Financing Sources/(Uses):	Proceeds from Sale of Equipment Transfers In	Transfers Out	Total Other Financing	Sources((Uses)	Net Change in Fund Balances/(Deficit)	Fund Balances - July 1, 2011	Fund Balances/(Deficit) - June 30, 2012

The accompanying notes are an integral part of this financial statement.

#### TOWN OF COLCHESTER, VERMONT RECONCILIATION OF THE STATEMENT OF REVENUES, EXPENDITURES AND CHANGES IN FUND BALANCES OF GOVERNMENTAL FUNDS TO THE STATEMENT OF ACTIVITIES FOR THE YEAR ENDED JUNE 30, 2012

Amounts reported for governmental activities in the statement of activities (Exhibit B) are different because:

Net change in fund balances - total government funds (Exhibit D)	\$	(1,577,151)
Governmental funds report capital outlays as expenditures. However, in the statement of activities, the cost (\$6,304,740) of those assets is allocated over their estimated useful		
lives and reported as depreciation expense (\$1,101,531). This is the amount by which capital outlays exceeded depreciation in the current period.		5,203,209
The net effect of various transactions involving capital assets (i.e., sales, trade-ins, donations) is to Increase net assets.		24,059
Revenues reported in the funds from prior year deferred revenues are not reported as revenues in the statement of activities.		(472,629)
The issuance of long-term debt (e.g., bonds, leases) provides current financial resources to governmental funds, while the repayment of the principal of long-term debt (\$435,630) consumes the current financial resources of governmental funds. Neither transaction, however, has any effect on net assets. This amount is the net effect		
of these differences in the treatment of long-term debt and related items.		435,630
The issuance of loans receivable (\$37,800) consumes current financial resources of governmental funds, while the repayment of the principal of loans receivable (\$32,486) provides current financial resources to governmental funds. Neither transaction, however, has any effect on net assets.		
This amount is the net effect of these differences in the treatment of loans receivable.		5,314
Some expenses reported in the statement of activities do not require the use of		
current financial resources and, therefore, are not reported as expenditures in governmental funds.	_	(28,460)
Change in net assets of governmental activities (Exhibit B)	\$	3,589,972

## TOWN OF COLCHESTER, VERMONT STATEMENT OF REVENUE, EXPENDITURES AND CHANGES IN FUND BALANCE BUDGET AND ACTUAL GENERAL FUND FOR THE YEAR ENDED JUNE 30, 2012

	Original Budget	Amendments	Final Budget	Actual	Variance Favorable (Unfavorable)
Revenue:					4 (444 804)
Real Estate Taxes	\$ 8,738,295	\$ 0	\$ 8,738,295	\$ 8,415,899	\$ (322,396)
Licenses and Permits	252,350	0	252,350	305,418	53,068
Charges for Services	766,246	0	766,246	690,599	(75,647)
State Aid Highway	182,023	0	182,023	181,953	(70)
Payments in Lieu of Taxes	100,000	0	100,000	161,773	61,773
Current Use Payment	12,650	0	12,650	15,759	3,109
Support Payments	58,974	0	58,974	58,367	(607)
School Payment	37,758	0	37,758	37,930	172
Interest	55,000	0	55,000	49,733	(5,267)
Miscellaneous	8,000	0	8,000	50,590	42,590
Grant Income	0	0	0	29,099	29,099
FEMA Reimbursement	0	0	0	39,263	39,263
Act 60 and Act 68 Reimbursement	31,850	0	31,850	53,975	22,125
Sewer Fund Contribution	103,861	0	103,861	103,861	0
Reserve Fund Contribution	30,000	0	30,000	30,000	0
Total Revenue	10,377,007	0	10,377,007	10,224,219	(152,788)
Expenditures:					
Administration	2,316,590	0	2,316,590	2,285,584	31,006
Public Safety	4,926,276	0	4,926,276	4,791,388	134,888
Public Works, Highway and Garage	1,831,988	0	1,831,988	1,802,598	29,390
Stormwater	152,827	0	152,827	154,870	(2,043)
Buildings	98,044	0	98,044	96,247	1,797
Health	46,153	0	46,153	46,774	(621)
Parks	344,968	0	344,968	340,148	4,820
Recreation	290,043	0	290,043	290,297	(254)
Library	588,070	0	588,070	580,971	7,099
Cemetery	26,410	0	26,410	29,438	(3,028)
Intergovernmental	202,554	0	202,554	156,096	46,458
Total Expenditures	10,823,923	0	10,823,923	10,574,411	249,512
Excess/(Deficiency) of Revenue					
Over Expenditures	\$ (446,916)	\$0	\$ (446,916)	(350,192)	\$ 96,724
Fund Balance - July 1, 2011				1,720,759	
Fund Balance - June 30, 2012				\$1,370,567_	

#### TOWN OF COLCHESTER, VERMONT STATEMENT OF NET ASSETS PROPRIETARY FUNDS JUNE 30, 2012

	Major Fund	Non-Major Fund	
	Wastewater Fund	Recreation Program Fund	Total
ASSETS			
Current Assets:			
Cash	\$ 3,193,013	\$ 0	\$ 3,193,013
Investments	278,509	0	278,509
Receivables (Net of Allowance for			
Uncollectible Accounts)	328,903	1,344	330,247
Special Assessment Receivable - Current Portion	155,000	0	155,000
Due from Other Funds	24,573	401,703	426,276
Inventory	10,224	0	10,224
Total Current Assets	3,990,222	403,047	4,393,269
Noncurrent Assets:			
Special Assessment Receivable - Long-Term Portion	1,645,000	0	1,645,000
Capital Assets			
Land	132,568	0	132,568
Plant and Equipment	6,214,545	0	6,214,545
Accumulated Depreciation	(3,018,688)	0	(3,018,688)
Total Noncurrent Assets	4,973,425	0	4,973,425
Total Assets	\$8,963,647_	\$ 403,047	\$ 9,366,694
LIABILITIES	1 <del>3</del>		
Current Liabilities:			
Accounts Payable	\$ 53,068	\$ 13,109	\$ 66,177
Accrued Payroll and Benefits Payable	263	17,372	17,635
Deferred Revenue	0	106,454	106,454
Accrued Interest Payable	10,315	0	10,315
Special Assessment Debt with Governmental Commitment -	10,515	0	10,515
Due within One Year	155,000	0	155,000
General Obligation Bonds Payable - Due Within One Year	79,048	0	79,048
Total Current Liabilities	297,694	136,935	434,629
Total Current Districts	251,051		131,023
Noncurrent Liabilities:	0	12.005	12.006
Compensated Absences	0	13,825	13,825
Special Assessment Debt With Governmental Commitment -		0	1.645.000
Due in More Than One Year	1,645,000	0	1,645,000
General Obligation Bonds Payable - Due in More Than One Year	474,288	0	474,288
Total Noncurrent Liabilities	2,119,288	13,825	2,133,113
Total Liabilities	2,416,982	150,760	2,567,742
NET ASSETS			
Investment in Capital Assets, Net of Related Debt	2,775,089	0	2,775,089
Restricted	6,600	0	6,600
Unrestricted	3,764,976	252,287	4,017,263
Total Net Assets	6,546,665	252,287	6,798,952

## TOWN OF COLCHESTER, VERMONT STATEMENT OF REVENUES, EXPENSES AND CHANGES IN FUND NET ASSETS PROPRIETARY FUNDS FOR THE YEAR ENDED JUNE 30, 2012

	Major Fund	Non-Major Fund	
	Wastewater Fund	Recreation Program Fund	Total
OPERATING REVENUES:			
Charges for Services	\$ 888,921	\$ 613,798	\$1,502,719
Total Operating Revenues	888,921	613,798	1,502,719
- the special section of			
OPERATING EXPENSES:			
Sewage Treatment	408,519	0	408,519
Administration Costs	103,861	0	103,861
Salaries and Benefits	5,907	476,362	482,269
Insurances	5,066	0	5,066
Chemicals	37,262	0	37,262
Repairs and Maintenance	35,838	0	35,838
Utilities	40,981	0	40,981
General Expense	9,084	28,592	37,676
Program Expenses	0	113,575	113,575
Capital Outlay	16,542	0	16,542
Depreciation	150,390	0	150,390
Total Operating Expenses	813,450	618,529	1,431,979
Operating Income/(Loss)	75,471	(4,731)	70,740
NONOPERATING REVENUES/(EXPENSES):			
Grant Reimbursement	0	1,344	1,344
Interest Income on Debt Service Special Assessment	197,030	0	197,030
Investment Income	37,407	0	37,407
Interest Expense	(127,921)	0	(127,921)
Total Nonoperating Revenues/(Expenses)	106,516	1,344	107,860
Net Income/(Loss) before Transfers	181,987	(3,387)	178,600
Other Financing Sources:			
Transfer In	0	37,513	37,513
	-		
Total Other Financing Sources	0	37,513	37,513
Change in Net Assets	181,987	34,126	216,113
Total Net Assets - July 1, 2011	6,364,678	218,161	6,582,839
Total Net Assets - June 30, 2012	\$6,546,665	\$ 252,287	\$ 6,798,952

#### TOWN OF COLCHESTER, VERMONT STATEMENT OF CASH FLOWS PROPRIETARY FUNDS FOR THE YEAR ENDED JUNE 30, 2012

	Major Fund	Non-Major Fund	
	Wastewater Fund	Recreation Program Fund	Total
C-1-El-	-	0	
Cash Flows From Operating Activities:	0.57, 400	A (0/ 057	C 1462.277
Receipts from Customers and Users Payments to Suppliers	\$ 856,420	\$ 606,957	\$ 1,463,377
Payments for Interfund Services	(565,842)	(140,488)	(706,330) (103,861)
Payments for Wages and Benefits	(103,861) (5,773)	(480,906)	(486,679)
t wy means for 11 ages and Denomis	(3,773)	(400,700)	(400,077)
Net Cash Provided/(Used) by Operating Activities	180,944	(14,437)	166,507
Cash Flows From Noncapital Financing Activities:			
Proceeds of Grant Income	0	1,344	1,344
Net Transfers In/(Out)	0	37,513	37,513
Net Change in Due To/From Other Funds	43,918	(24,420)	19,498
Net Cash Provided by Noncapital Financing Activities	43,918	14,437	58,355
Cash Flows From Capital and Related Financing Activities:			
Acquisition and Construction of Capital Assets	(16,992)	0	(16,992)
Special Assessments Received	145,000	0	145,000
Principal Paid on Long-Term Notes and Bonds	(224,048)	0	(224,048)
Interest Paid on Long-Term Notes and Bonds	(128,750)	0	(128,750)
Not Cook Provided (Olegel) by Conited and			
Net Cash Provided/(Used) by Capital and Related Financing Activities	(224,790)	0	(224,790)
Cook Floure From Lunciting Activities			
Cash Flows From Investing Activities: Receipt of Interest and Dividends	224 427	0	224 427
Net Decrease in Investments	234,437	0	234,437
Not Decrease in investments	17,708		17,708
Net Cash Provided by Investing Activities	252,145	0	252,145
Net Increase in Cash	252,217	0	252,217
Cash - July 1, 2011	2,940,796	0	2,940,796
G.1. I. 20.0010			
Cash - June 30, 2012	\$ 3,193,013	\$0	\$ 3,193,013
Adjustments to Reconcile Operating Income to Net Cash Provided/(Used) by Operating Activities:			
Operating Income/(Loss)	\$ 75,471	\$ (4,731)	\$ 70,740
Depreciation	150,390	0	150,390
(Increase)/Decrease in Accounts Receivable	(32,501)	(1,344)	(33,845)
(Increase)/Decrease in Inventory	(2,417)	0	(2,417)
Increase/(Decrease) in Accounts Payable	(10,133)	1,679	(8,454)
Increase/(Decrease) in Accrued Payroll	134	(5,647)	(5,513)
Increase/(Decrease) in Deferred Revenue	0	(5,497)	(5,497)
Increase/(Decrease) in Compensated Absences	0	1,103	1,103
Net Cash Provided/(Used) by Operating Activities	\$180,944	\$ (14,437)	\$ 166,507

#### TOWN OF COLCHESTER, VERMONT STATEMENT OF FIDUCIARY NET ASSETS FIDUCIARY FUNDS JUNE 30, 2012

		Agency Funds
<u>ASSETS</u>	22	
Cash		\$57,911_
Total Assets		57,911
<u>LIABILITIES</u>		
Due to Others		57,911
Total Liabilities		57,911
Net Assets		\$0

The Town of Colchester, Vermont, (herein the "Town") operates under a Selectboard-Manager form of government and provides the following services as authorized by its charter: public safety, library, highways and streets, sanitation, health and social services, culture and recreation, community/economic development, public improvements, planning and zoning, wastewater treatment and general administrative services.

#### 1. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

The accounting policies adopted by the Town of Colchester, Vermont (the "Town") conform to generally accepted accounting principles (GAAP) as applicable to governmental entities. The Governmental Accounting Standards Board (GASB) is the accepted standard-setting body for establishing accounting and financial reporting principles. The following is a summary of the more significant accounting policies employed in the preparation of these financial statements.

#### 1A. The Financial Reporting Entity

This report includes all of the funds of the Town of Colchester, Vermont. The reporting entity consists of the primary government; organizations for which the primary government is financially accountable; and other organizations for which the nature and significance of their relationship with the primary government are such that their exclusion would cause the reporting entity's financial statements to be misleading or incomplete. Component units are legally separate organizations for which the elected officials of the primary government are financially accountable. The primary government is financially accountable if it appoints a voting majority of the organization's governing body and it is able to impose its will on that organization or there is a potential for the organization to provide specific financial benefits to or burdens on the primary government. The primary government may be financially accountable if an organization is fiscally dependent on the primary government. Based on these criteria, there are no other entities that should be combined with the financial statements of the Town.

#### 1B. Basis of Presentation

The accounts of the Town are organized and operated on the basis of fund accounting. A fund is an independent fiscal and accounting entity with a separate set of self-balancing accounts which comprise its assets, liabilities, fund equity, revenues, and expenditures or expenses, as appropriate. Government resources are allocated to and accounted for in individual funds based upon the purposes for which they are spent and the means by which spending activities are controlled.

The basic financial statements of the Town include both government-wide statements and fund financial statements. The focus of the government-wide statements is on reporting the operating results and financial position of the Town as a whole and present a longer-term view of the Town's finances. The focus of the fund financial statements is on reporting on the operating results and financial position of the most significant funds of the Town and present a shorter-term view of how operations were financed and what remains available for future spending.

Government-wide Statements: The statement of net assets and the statement of activities display information about the primary government, the Town. These statements include the financial activities of the overall government, except for fiduciary activities. Eliminations have been made to minimize the double counting of activities between funds. These statements distinguish between the governmental and business-type activities of the Town. Governmental activities generally are financed through taxes, intergovernmental revenues, and other nonexchange transactions. Business-type activities are financed in whole or in part by fees charged to external parties.

The statement of activities presents a comparison between direct expenses and program revenues for each function of the Town's governmental activities and for each segment of the Town 's business-type activities. Direct expenses are those that are specifically associated with a program or function and, therefore, are clearly identifiable to a particular function or program. Program revenues include (a) charges paid by the recipients of goods or services offered by the programs and (b) grants and contributions that are restricted to meeting the operational or capital requirements of a particular program. Revenues that are not classified as program revenues, including all taxes, are presented as general revenues.

Fund Financial Statements: The fund financial statements provide information about the Town's funds, including fiduciary funds. Separate statements for each fund category – governmental, proprietary and fiduciary – are presented. The emphasis of fund financial statements is on major governmental and enterprise funds, each displayed in a separate column. All remaining governmental and enterprise funds are aggregated and reported as nonmajor funds.

The Town reports on the following major governmental funds:

General Fund – This is the Town's main operating fund. It accounts for all financial resources of the Town, except those that are accounted for in another fund.

Capital Projects Fund – This fund accounts for the capital projects of the Town.

Reserve Fund – This fund accounts for the Town's capital spending reserves for various areas like library renovations, technology and communications.

Community Development Fund – This fund accounts for the Town's community development activity.

Grant Fund – This fund account for the Town's various grant activities.

The Town reports on the following major enterprise fund:

Wastewater Fund – This fund accounts for the wastewater activities of the Town.

Proprietary fund operating revenues, such as charges for services, result from exchange transactions associated with the principal activity of the fund. Exchange transactions are those in which each party receives and gives up essentially equal values. Nonoperating revenues, such as subsidies and investment earnings, result from nonexchange transactions or ancillary activities.

Additionally, the Town reports the following fund type:

Agency Funds – These funds account for monies maintained for Developer Escrow deposits.

#### 1C. Measurement Focus

The accounting and financial reporting treatment applied to a fund is determined by its measurement focus. Government-wide and proprietary fund financial statements are reported using the economic resources measurement focus. This means that all assets and liabilities associated with the operation of these funds (whether current or noncurrent) are included on the balance sheet (or statement of net assets). Equity (i.e., net total assets) is segregated into invested in capital assets, net of related debt; restricted net assets; and unrestricted net assets. Operating statements present increases (i.e., revenues) and decreases (i.e., expenses) in net total assets.

Governmental fund financial statements are reported using the current financial resources measurement focus. This means that only current assets and current liabilities are generally reported on their balance sheets. Their reported fund balances (net current assets) are considered a measure of available spendable resources, and are segregated into nonspendable; restricted; committed; assigned and unassigned amounts. Operating statements of these funds present increases (i.e., revenues and other financing sources) and decreases (i.e., expenditures and other financing uses) in net current assets. Accordingly, they are said to present a summary of sources and uses of available spendable resources during a period.

#### 1D. Basis of Accounting

Basis of accounting refers to when revenues and expenditures or expenses are recognized in the accounts and reported in the financial statements. Basis of accounting relates to the timing of the measurements made, regardless of the measurement focus applied.

The government-wide and proprietary fund financial statements are reported using the accrual basis of accounting. Revenues are recorded when earned and expenses are recorded at the time the liabilities are incurred, regardless of when the related cash flow takes place. Nonexchange transactions, in which the Town gives (or receives) value without directly receiving (or giving) equal value in exchange, include property taxes, grants, entitlements, and donations. On the accrual basis, revenue from property taxes is recognized in the fiscal year for which the taxes are levied. Revenue from grants, entitlements, and donations is recognized in the fiscal year in which all eligibility requirements have been satisfied.

Governmental funds are reported using the modified accrual basis of accounting. Under this method, revenues are recognized when measurable and available. "Measurable" means the amount of the transaction can be determined, and "available" means the amount is collectible within the current period or soon enough thereafter to be used to pay liabilities of the current period. The Town considers all revenues reported in governmental funds to be available if the revenues are collected within sixty days after year-end. Expenditures are recorded when the related fund liability is incurred, except for principal and interest on general long-term debt, certain compensated absences and other long-term liabilities which are recognized when the obligations are expected to be liquidated or are funded with expendable available financial resources.

General capital asset acquisitions are reported as expenditures in governmental funds. Proceeds of general long-term debt and acquisitions under capital leases are reported as other financing sources.

Under the terms of grant agreements, the Town funds certain programs by a combination of specific cost-reimbursement grants and general revenues. Thus, when program expenses are incurred, there are both restricted and unrestricted net assets available to finance the program. It is the Town's policy to first apply cost-reimbursement grant resources to such programs, followed by general revenues. Expenditure driven grants are recognized as revenue when the qualifying expenditures have been incurred and other grant requirements have been met.

The government-wide and proprietary fund financial statements follow Financial Accounting Standards Board (FASB) Statements and Interpretations issued on or before November 30, 1989; Accounting Principles Board (APB) Opinions; and Accounting Research Bulletins, unless those pronouncements conflict with GASB pronouncements. As permitted under Statement of Governmental Accounting Standards No. 20, the Town has elected not to apply FASB Statements and Interpretations issued after November 30, 1989.

#### 1E. Use of Estimates

The presentation of financial statements in conformity with generally accepted accounting principles requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities and disclosure of contingent assets and liabilities at the date of the financial statements and the reported amounts of revenues and expenses during the reporting period. Actual results could differ from those estimates.

#### 1F. Assets, Liabilities and Equity

#### 1F a. Cash

Cash balances of most Town funds are deposited with and invested by the Town Treasurer. The Town considers all short-term investments of ninety (90) days or less to be cash equivalents.

#### 1F b. Investments

The Town invests in investments as allowed by State Statute. Investments with readily determinable fair values are reported at their fair values on the financial statements. Unrealized gains and losses are included in revenue.

#### 1F c. Receivables

Receivables are shown net of an allowance for uncollectible accounts for the estimated losses that will be incurred in the collection of the receivables. The estimated losses are based on the judgment of management and a review of the current status of existing receivables.

#### 1F d. Internal Balances

Activity between funds that are representative of lending/borrowing arrangements outstanding at the end of the fiscal year are referred to as either "due to/from other funds" (i.e., the current portion of interfund loans) or "advances to/from other funds" (i.e., the non-current portion of interfund loans). All other outstanding balances between funds are reported as "due to/from other funds". Any residual balances outstanding between the governmental activities and business-type activities are reported in the government-wide financial statements as "internal balances".

#### 1F e. Inventories and Prepaid Expenses

Inventory quantities are determined by physical count and are valued at the lower of cost or market. Inventories in the Governmental Funds consist of vehicle fuel, sand, salt and gravel.

Certain payments to vendors reflect costs that are applicable to future accounting periods and are recorded as prepaid expenses.

Reported inventories and prepaid expenses of governmental funds in the fund financial statements are offset by a nonspendable fund balance as these are not in spendable form.

#### 1F f. Capital Assets

Capital assets are reported at actual cost or estimated historical cost based on appraisals or deflated current replacement cost if purchased or constructed. Contributed assets are recorded at their estimated fair value at the time received. Major outlays for capital assets and improvements are capitalized as constructed. Interest incurred during the construction phase for proprietary fund capital assets is reflected in the capitalized value of the asset constructed, net of any interest earned on the invested proceeds during the same period. Interest is not capitalized during the construction phase of capital assets used in governmental activities. The cost of normal maintenance and repairs that do not add to the value of the asset or materially extend the assets' lives are not capitalized. Infrastructure assets are reported starting with the fiscal year ended June 30, 2004. The Town has elected to not report major general infrastructure assets retroactively.

Depreciable capital assets reported in the government-wide and proprietary fund financial statements are depreciated in order that the cost of these assets will be charged to expenses over their estimated service lives, generally using the straight-line method of calculating depreciation.

Capitalization thresholds (the dollar values above which asset acquisitions are added to the capital asset accounts) and estimated useful lives of capital assets are as follows:

	Capitalization Threshold	n Estimated Service Life	
Land \$	10,000	N/A	
Land Improvements \$	10,000	30-50 Years	
Buildings and Building Improvements \$	10,000	25-125 Years	
Vehicles \$	5,000	7-30 Years	
Infrastructure \$	10,000	5-50 Years	
Equipment \$	5,000	4-10 Years	
Furniture \$	5,000	5-10 Years	
Wastewater Plant and Equipment \$	10,000	10-50 Years	

The Town does not capitalize its library books because the books are considered a collection.

Capital assets are not reported in the governmental fund financial statements. Capital outlays in these funds are recorded as expenditures in the year they are incurred.

#### 1F g. Compensated Absences

It is the policy of the Town of Colchester to permit employees to accumulate earned but unused vacation benefits up to two-hundred eighty (280) hours for most Town employees except up to two hundred forty (240) hours for police officers. Town employees can accumulate unused sick benefits. Members of the Police union are not entitled to a payout of sick benefits upon separation from service. Prior to 2004, the AFSCME union members and non-union members were allowed to accumulate up to one-thousand twenty-four (1024) hours of sick time. The maximum amount allowed to accumulate was limited to four-hundred eighty hours (480) for non-union members as of July 1, 2003 and new AFSCME union members as of February 1, 2004. Employees hired prior to 2004 that had accumulated more than these hours were allowed to put the additional hours in a sick bank. These hours can be used, but only after the four-hundred eighty hours (480) have been used, and then only at The Town is liable for up to one-third of unused sick benefits the discretion of the Town Manager. upon termination prior to reaching age 62 or up to one-half after reaching age 62. The accrual for unused compensated absences, based on current pay rates, is recorded in the government-wide and proprietary fund financial statements. The liability for unused compensated absences is not reported in the governmental fund financial statements. Payments for unused compensated absences are recorded as expenditures in the year they are paid.

#### 1F h. Long-term Liabilities

Long-term liabilities include bonds payable, capital leases and other obligations such as compensated absences and Community Development loans due to the State. Long-term liabilities are reported in the government-wide and proprietary fund financial statements. Governmental fund financial statements do not include any long-term liabilities as those statements use the current financial resources measurement focus and only include current assets and liabilities on their balance sheets.

#### 1F i. Fund Equity

Fund Balances are classified based upon any restrictions that have been placed on those balances or any tentative plans management may have made for those balances.

Net assets of governmental funds are classified as nonspendable (not in spendable form or legally required to remain intact); restricted (constraints on the use of resources are either externally imposed by creditors, grantors, or donors, or imposed by law through enabling legislation); committed (constraints on the use of resources are imposed by formal action of the voters; assigned (reflecting the Board of Selectmen's intended use of the resources); and unassigned.

## 2. EXPLANATION OF DIFFERENCES BETWEEN GOVERNMENTAL FUND AND GOVERNMENT-WIDE STATEMENTS

Governmental Fund financial statements are presented using the current financial resources measurement focus and the modified accrual basis of accounting, while government-wide financial statements are presented using the economic resources measurement focus and the accrual basis of accounting. These differences in the measurement focus and basis of accounting lead to differences between the governmental fund financial statements and the government-wide financial statements as follows:

Long-term revenue differences arise because governmental funds report revenues only when they are considered "available", whereas government-wide statements report revenues when they are earned. Long-term expense differences arise because governmental funds report expenditures (including interest) using the modified accrual basis of accounting, whereas government-wide statements report expenses using the accrual basis of accounting.

Capital-related differences arise because governmental funds report capital outlays as current period expenditures, whereas government-wide statements report depreciation as an expense. Further, governmental funds report the proceeds from the sale of capital assets as another financing source, whereas government-wide statements report the gain or loss from the sale of capital assets as revenue or expense.

Long-term debt transaction differences arise because governmental funds report bond proceeds as other financing sources and principal payments as expenditures, whereas government-wide statements report those transactions as increases and decreases in liabilities, respectively.

#### 3. STEWARDSHIP, COMPLIANCE AND ACCOUNTABILITY

#### 3A. Budgetary Information

Budgets are approved at the annual Town Meeting in March. Budget changes within a department, which do not change the total expenditures, require approval of the Town Manager. Budget changes between departments, which do not change the total expenditures, require Selectboard approval. Voter approval is required before expenditures exceed 102% of the voter approved budget.

#### 3B. Budgeted Deficit

The Town budgeted a current year's deficiency of revenues over expenditures in the amount of \$446,916 in the General Fund in order to utilize a portion of previous years surplus. This amount is reflected as a budgeted deficiency of revenue over expenditures in Exhibit F.

#### 4. DETAILED NOTES ON ALL FUNDS

#### 4A. Cash and Investments

Cash and Investments at June 30, 2012 consisted of the following:

Demand Deposits with Financial Institutions Cash on Hand	\$ 9,285,505 2,375
Total Cash	9,287,880
Certificates of Deposit	376,122
U.S. Treasury Strips	278,509
Corporate Bonds	31,290
Mutual Funds - Equities	76,805
Stocks	6,966
Total Investments	769,692
T .	
Total Cash and Investments	\$ 10,057,572

There are two (2) certificates of deposit valued at \$108,703 and \$267,419 with interest rates of .90% and 3.35%, respectively. Both certificates of deposit mature within the next two years.

The investment policy of the Town is to ensure safety, liquidity and yield, in that order of priority. The Treasurer may invest in certificates of deposit, repurchase agreements and bank money market accounts. Investments in other instruments require prior approval of the Selectboard. The policy also indicates that all holdings are to be insured or collateralized. The Selectboard has approved the Town's holdings.

#### Custodial Credit Risk

Custodial credit risk for deposits is the risk that, in the event of the failure of a depository financial institution, a government will not be able to recover its deposits or will not be able to recover collateral securities that are in the possession of an outside party. The custodial credit risk for investments is the risk that, in the event of failure of the county-party (e.g. broker-dealer) to a transaction, a government will not be able to recover the value of its investments or collateral securities that are in possession of another party. The Town does not have any policy to limit its exposure to custodial credit risk. The mutual funds, stocks, corporate bonds and U.S. Treasury Strips are not exposed to custodial credit risk because they are in the name of the Town. The table below shows the custodial credit risk of the Town's deposits and certificates of deposit.

	Book Balance			Bank Balance	
Insured - FDIC/SIPC	\$	699,887	\$	883,001	
Uninsured, Collateralized by U.S. Government					
Securities and/or General Obligation Vermont					
Municipal Notes and Bonds Held by the Bank's					
Trust Department with a Security Interest granted to					
the Town or Irrevocable Standby Letter of Credit		8,944,270		9,103,620	
Uninsured, Uncollateralized		17,470		17,470	
	_	1.)			
	\$_	9,661,627	\$_	10,004,091	

The difference between the book balance and the bank balance is due to reconciling items such as deposits in transit and outstanding checks.

Deposits are comprised of the following:

Demand Deposits with Financial Insti	tutions	\$9,285,505
Certificates of Deposit		376,122
		*
		\$ <u>9,661,627</u>

#### Interest Rate Risk

Interest rate risk is the risk that changes in market interest rates will adversely affect the fair value of an investment. Generally, the longer the maturity of an investment, the greater the sensitivity of its fair value to changes in market interest rates. The Town's certificates of deposit are not subject to interest rate risk disclosure. The Town's policy does not limit it's exposure to interest rate risk.

Information about the sensitivity of the fair values of the Town's investments to market interest rate fluctuations is provided by the following table that shows the distribution of the Town's investments by maturity. Mutual funds are shown at their weighted average maturity (if available) and the U.S. Treasury Strips and corporate bonds are shown at their actual maturity.

	0	Remaining Maturity							
		Less Than		1 to 5		5 to 10		Not	
Investment Type		1 Year	1 52	Years	16 19	Years	750	Available	Total
Mutual Funds	-\$	0	\$	0	\$	0	\$	76,805 \$	76,805
U.S. Treasury Strips		35,983		141,742		100,784		0	278,509
Corporate Bonds		0		0	0 O=	31,290	_	0	31,290
Total	\$	35,983	\$_	141,742	\$_	132,074	\$_	76,805 \$	386,604

#### Credit Risk

Generally, credit risk is the risk that an issuer of an investment will not fulfill its obligation to the holder of the investment. This is measured by the assignment of a rating by a nationally recognized statistical rating organization. The U.S. Treasury Strips are exempt from this analysis. The mutual funds are open-ended and are, therefore, also excluded from the credit risk analysis.

		Standard and Poor's Rating As of June 30, 2012 – Corporate Bonds
AA+ BB+		\$11,495 19,795
Total		\$ <u>31,290</u>

#### Concentration of Credit Risk

Concentration of credit risk is the risk that a large percentage of the Town's investments are held within one security. The Town does not have any limitations on the amount that can be invested in any one issuer. The Town has \$9,440, (30%), of their corporate bonds invested in Goldman Sachs Group, Inc., \$11,495, (37%), of their corporate bonds invested in General Electric Capital Corporation, and \$10,355, (33%), of their corporate bonds invested in Bank of America Corporation.

#### 4B. Receivables

Receivables at June 30, 2012, as reported in the statement of net assets, net of applicable allowances for uncollectible accounts, are as follows:

		Governmental Activities	Business-Type Activities	Total
Delinquent Taxes	\$	313,697	\$ 0	\$ 313,697
Penalties and Interest		56,772	0	56,772
Ambulance Receivables		152,042	0	152,042
Accounts Receivable		55,672	0	55,672
Due from Other Governments		332,953	0	332,953
Billed Services		0	18,808	18,808
Unbilled Services		0	307,295	307,295
Grant Reimbursement		0	4,144	4,144
Special Assessments - Current Portion	*	0	155,000	155,000
Special Assessments - Long-Term				
Portion *		0	1,645,000	1,645,000
Allowance for Doubtful Accounts	100	(58,000)	0	(58,000)
	\$_	853,136	\$ 2,130,247	\$ 2,983,383

<sup>\*</sup> The special assessments receivable represents money that will be received by the Town from sewer customers to pay specific sewer bonds described in Note 4G.

# 4C. Notes Receivable

# Notes Receivable are as follows:

Note Receivable - Holy Cross Senior Housing Partnership, Principal and Interest Payments Deferred until October, 2017, Interest at 1%, Monthly Principal and Interest Payments of \$1,380 due thereafter until October 31, 2037	\$ 300,000
Note Receivable - Champlain Housing Trust Corporation, 0% Interest, Principal Balloon Payment due August 30, 2021, Collateralized by 3 <sup>rd</sup> Mortgage on Land and Premises at 1302 Ethan Allen Drive	190,000
Note Receivable - Champlain Housing Trust Corporation, 0% Interest, Deferred Until August, 2036	65,778
Note Receivable – Brookside Partnership, Principal and Interest Payments Deferred until January 2039, Interest at 4.46%	240,000
Notes Receivable – Twenty-one Loans to Residents for On-Site Sewage Disposal Systems and Potable Water Service, Interest at 3%, Principal and Interest Due Monthly Over Twenty (20) Years, Secured by Liens on Properties, Repayment of the Income from the Loans will be Used to Pay the Related Septic Improvement	
Loan Program Bonds Described in Note 4G	236,564
Total Notes Receivable	1,032,342
Plus: Accrued Interest on Notes Receivable	30,235
Less: Discount on Notes Receivable at Three (3) to Five (5) Percent	(246,091)
Less: Allowance for Doubtful Notes and Accrued Interest Receivable	(579,922)
Net Notes Receivable	\$ <u>236,564</u>

# 4D. Capital Assets

Capital asset activity for the year ended June 30, 2012 was as follows:

	22	Beginning Balance		Increases	Decreases	. II.	Ending Balance
Governmental Activities							
Capital Assets, Not Being Depreciated:							
Land	\$	2,104,936	\$		\$ 0	\$	2,104,936
Construction in Progress		2,269,893		4,337,123	879,137		5,727,879
Total Capital Assets, Not Being Depreciated		4,374,829	_	4,337,123	879,137		7,832,815
Capital Assets, Being Depreciated:							
Land Improvements		1,303,835		34,332	0		1,338,167
Buildings and Building Improvements		7,002,459		225,532	0		7,227,991
Equipment and Furniture		1,529,833		601,392	257,502		1,873,723
Vehicles		3,368,098		480,353	292,911		3,555,540
Infrastructure		13,956,677	_	1,587,509	0		15,544,186
Totals	_	27,160,902		2,929,118	550,413		29,539,607
Less Accumulated Depreciation for:			_				
Land Improvements		582,553		33,919	0		616,472
Buildings and Building Improvements		1,471,931		133,851	0		1,605,782
Equipment and Furniture		776,165		115,615	245,659		646,121
Vehicles		1,392,393		272,135	246,449		1,418,079
Infrastructure		1,907,127	_	546,011	0		2,453,138
Totals		6,130,169	_	1,101,531	492,108		6,739,592
Total Capital Assets, Being Depreciated		21,030,733		1,827,587	58,305	_	22,800,015
Governmental Activities Capital Assets, Net	\$ _	25,405,562	\$ =	6,164,710 \$	937,442	\$ =	30,632,830
		Beginning					Ending
		Balance		Increases	Decreases		Balance
Business-Type Activities	_	1 2 1	-		ú <u> </u>	8 87	0.00
Capital Assets, Not Being Depreciated:							
Land	\$	132,568	\$	0 \$	0	\$	132,568
Total Capital Assets, Not Being Depreciated	_	132,568		0	0	· ·	132,568
Capital Assets, Being Depreciated:							
Plant and Equipment							
10 Years		7,807		0	0		7,807
25 Years		1,159,789		0	0		1,159,789
30 Years		18,075		16,992	0		35,067
40 Years		323,679		0	0		323,679
50 Years		4,688,203		0	0		4,688,203
Totals	_	6,197,553	_	16,992	0	-	6,214,545
	_		_		17-1-51		
Less Accumulated Depreciation for:		0.000.000		160 200	0		2 019 600
Plant and Equipment	_	2,868,298	_	150,390	0	-	3,018,688
Totals		2,868,298	-	150,390	0	-	3,018,688
Total Capital Assets, Being Depreciated	<u>_</u>	3,329,255	_	(133,398)		۰	3,195,857 3,328,425
Business-Type Activities Capital Assets, Net	<sup>3</sup> =	3,461,823	<b>=</b>	(133,398) \$		<sup>Ф</sup> =	3,320,423

# Depreciation was charged as follows:

Governmental Activities:			Business - Type Activities:		
General Government	\$	109,030	Wastewater	\$	150,390
Public Works		669,640			
Public Safety		183,292			
Culture & Recreation	_	139,569			
Total Depreciation Expense	-		Total Depreciation Expense	-	
Governmental Activities	\$ _	1,101,531	Business-Type Activities	\$	150,390

### 4E. Interfund Balances and Transfers

The composition of interfund balances at June 30, 2012 are as follows:

<b>Fund</b>	Due from Other Funds	Due to Other Funds
General Fund	\$ 0	\$ 1,330,537
Capital Projects Fund	732,711	0
Reserve Fund	285,944	0
Grant Fund	39,884	0
Other Governmental Funds	138	154,416
Wastewater Fund	24,573	0
Recreation Program Fund	401,703	0
Total	\$ 1,484,953	\$ <u>1,484,953</u>

Interfund transfers during the year ended June 30, 2012 were as follows:

Transfer From	Transfer To		Amount	Purpose
General Fund	Reserve Fund	\$	10,300	Rescue Capital Equipment Funding
General Fund	Reserve Fund		7,000	Rescue Capital Equipment Funding
General Fund	Reserve Fund		8,000	Tech Rescue Capital Equipment Funding
General Fund	Reserve Fund		24,339	Transfer for Marine Safety Grant
General Fund	Recreation Acquisition and Development Fund		4,000	Budgeted Transfer
General Fund	FEMA Fund		778	Fund Local Match
General Fund	Recreation Program Fund		37,513	Senior Center Renovations
Reserve Fund	General Fund		30,000	Fund Information Technology
Reserve Fund	Grant Fund		44,111	Fund Local Match
Capital Projects Fund	FEMA Fund	_	1,473	Fund Local Match
Total		\$_	167,514	

#### 4F. Deferred Revenue

Deferred Revenue in the General Fund consists of \$288,429 of delinquent taxes, penalty and interest on taxes and \$59,592 of ambulance receivables that were not collected within sixty (60) days after year-end as these would not be available to liquidate current liabilities. It also includes \$136,152 of prepaid taxes and \$33,396 of other prepaid fees and grants that will benefit fiscal year 2013. Total deferred revenue in the General Fund is \$517,569.

Deferred Revenue in the Capital Projects Fund consist of \$14,684 of grant receivables not collected within sixty (60) days after year-end as these would not be available to liquidate current liabilities.

Deferred Revenue in the Grant Fund consist of \$13,436 of grant receivables not collected within sixty (60) days after year-end as these would not be available to liquidate current liabilities and \$81,089 of grant monies advanced to the Town for various purposes that was not spent as of June 30, 2012. Total deferred revenue in the Grant Fund is \$94,525.

Deferred Revenue in the Other Governmental Funds consists of \$236,564 of loans receivable not collected within sixty (60) days after year-end as these would not be available to liquidate current liabilities. It also includes \$10,132 of grant receivables not collected within sixty (60) days after year-end as these would not be available to liquidate current liabilities. Total deferred revenue in Other Governmental Funds is \$246,696.

Deferred Revenue in the Recreation Program Fund consists of \$106,454 of recreation fees received in advance. This revenue will be earned when the recreation programs are provided.

#### 4G. Long-term Liabilities

The Town issues general obligation bonds to provide resources for the acquisition and construction of major capital facilities and to refund prior issues. General obligation bonds have been issued for both general governmental and proprietary activities. Bonds are reported in governmental activities if the debt is expected to be repaid from general governmental revenues and in business-type activities if the debt is expected to be repaid from proprietary fund revenues.

General obligation bonds are direct obligations and pledge the full faith and credit of the Town. New bonds generally are issued as 10 to 20 year bonds. Refunding bonds are issued for various terms based on the debt service of the debt refunded.

The State of Vermont offers a number of no-interest revolving loan programs to utilize for predetermined purposes. The Town has borrowed money from the Vermont Special Environmental Revolving Fund for sewer projects, public works projects, and to fund a septic system improvement loan program.

# Long-Term liabilities outstanding as of June 30, 2012 were as follows:

Beginning Balance July 1, 2011	Add	litions	<u>Deletions</u>	Ending Balance June 30, 2012
¢ 21.552	¢	0	\$ 10.778	\$ 10,774
n	φ		\$ 10,776	ф 10,77 <del>4</del>
645 339		0	49.642	595,697
124,556		0	6,682	117,874
70,618		0	3,528	67,090
5.210.000		0	310.000	4,900,000
	Balance July 1, 2011  \$ 21,552  n 645,339	Balance July 1, 2011  \$ 21,552 \$  n  645,339	Balance July 1, 2011  \$ 21,552 \$ 0  n  645,339 0  124,556 0	Balance July 1, 2011       Additions       Deletions         \$ 21,552       \$ 0       \$ 10,778         n       645,339       0       49,642         124,556       0       6,682         70,618       0       3,528

	Beginning Balance July 1, 2011	<u>Additions</u>	<u>Deletions</u>	Ending Balance June 30, 2012
Bond Payable – Vermont Municipal Bond Bank, Bayside Property Purcha Principal Payments of \$55,000 Due Annually on December 1 through 202 Various Interest Rates Ranging from 1.87% to 5.09%, Interest Paid Semi-Annually on June 1 and				
December 1	\$ <u>770,000</u>	\$ <u> </u>	\$ <u>55,000</u>	\$ <u>715,000</u>
Total Notes and Bonds Payable - Governmental Activities	\$ <u>6,842,065</u>	\$0	\$ <u>435,630</u>	\$ <u>6,406,435</u>
Business-Type Activities	Beginning Balance July 1, 2011	Additions	<u>Deletions</u>	Ending Balance June 30, 2012
Bond Payable - Vermont Municipal Bond Bank, Sewer System Expansion, Principal Payments Ranging from \$60,000 to \$155,000 Due Annually on December 1 through 2020, Various Interest Rates Ranging from 6.9% to 7.0%, Interest Paid Semi-Annually on June 1 and December 1		\$ 0	\$ 85,000	\$1,075,000
Bond Payable - Vermont Municipal Bond Bank, Sewer System Expansion, Principal Payments Ranging from \$35,000 to \$90,000 Due Annually on December 1 through 2021, Various Interest Rates Ranging from 6.875% to 7.0%, Interest Paid Semi-Annually on June 1 and December 1	725,000	0	45,000	680,000
Bond Payable - Vermont Municipal Bond Bank, Sewer System Expansion, Principal Payments Ranging from \$10,000 to \$15,000 Due Annually on December 1 through 2014, Various Interest Rates Ranging from 5.53% to 6.2%, Interest Paid Semi-Annually on				
June 1 and December 1	60,000	0	15,000	45,000

	Beginning Balance July 1, 2011	Additions	<u>Deletions</u>	Ending Balance June 30, 2012
Bond Payable - State of Vermont Special Environmental Revolving Loan Fund, Sewer System - Breezy Acres Trailer Park, Principal Paymer	nts			
of \$79,048 Due Annually in July through 2019, 0% Interest	\$ 632,384	\$0	\$ <u>79,048</u>	\$ <u>553,336</u>
Total Business-Type Activities	\$ <u>2,577,384</u>	\$0	\$ <u>224,048</u>	\$ <u>2,353,336</u>

Changes in all long-term liabilities during the year were as follows:

	-	Beginning Balance		Additions	-	Reductions		Ending Balance		Due Within One Year
Governmental Activities										
General Obligation Bonds	\$	6,842,065	\$	0	\$	435,630	\$	6,406,435	\$	435,831
Compensated Absences		650,732		30,499		0		681,231		0
Due to State	0.0	39,963	20 02		20 O	210		39,753		0
Total Governmental Activities	-									
Long-term Liabilities	\$ _	7,532,760	\$_	30,499	\$	435,840	\$	7,127,419	\$ .	435,831
Business-type Activities										
Special Assessment Debt with										
Governmental Commitment	\$	1,945,000	\$	0	\$	145,000	\$	1,800,000	\$	155,000
General Obligation Bonds Payable		632,384		0		79,048		553,336		79,048
Compensated Absences		12,722		1,103		0		13,825		0
Total Business-type Activities	_		_				-		110	
	\$_	2,590,106	\$_	1,103	\$	224,048	\$_	2,367,161	\$_	234,048

As part of the Town's community development loan program that was originally funded by the State of Vermont, the Town is required to repay the State based on loan repayments. The agreement requires the Town to repay one-half of the annual repayments to the State of Vermont up to a cumulative total of \$80,000. The current balance is \$39,753.

Compensated Absences are paid by the applicable fund where the employee is charged.

Debt service requirements to maturity are as follows:

Year Ending	Governmen	tal Activities	<b>Business-Type Activities</b>					
June 30 Principal		Interest	Principal		Interest			
2013	435,831	248,619	234,048		118,480			
2014	425,265	233,246	239,048		107,714			
2015	425,478	217,648	254,048		96,251			
2016	425,695	201,829	249,048		84,401			
2017	420,916	185,925	259,048		72,342			
2018-2022	2,108,052	683,634	1,118,096		152,918			
2023-2027	1,855,354	264,301	0		0			
2027-2030	309,844	7,211	0		0			
Total	\$ 6,406,435	\$ 2,042,413	\$ 2,353,336	\$	632,106			

#### 4H. Fund Balances

GASB Statement No. 34, as amended by GASB Statement No. 54, requires fund balances reported on the governmental fund balance sheet to be classified using a hierarchy based primarily on the extent to which a government is bound to honor constraints on the specific purposes for which amounts in those funds can be spent.

Governmental fund balances are to be classified as: nonspendable (not in spendable form or legally required to remain intact); restricted (constraints on the use of resources are either externally imposed by creditors, grantors or donors, or imposed by law through enabling legislation); committed (constraints on the use of resources are imposed by formal action of the voters); assigned (reflecting the Selectboard's intended use of the resources); and unassigned.

Special Revenue Funds are created only to report a revenue source (or sources) that is restricted or committed to a specified purpose, and that the revenue source should constitute a substantial portion of the resources reported in that fund. Special Revenue Funds cannot be used to accumulate funds that are not restricted or committed. These amounts will have to be reflected in the General Fund.

Amounts constrained to stabilization will be reported as restricted or committed fund balance in the General Fund if they meet the other criteria for those classifications. However, stabilization is regarded as a specified purpose only if the circumstances or conditions that signal the need for stabilization (a) are identified in sufficient detail and (b) are not expected to occur routinely. The Town does not have any stabilization arrangements.

Some governments create stabilization-like arrangements by establishing formal minimum fund balance policies. The Town does not have any minimum fund balance polices.

When expenditures are incurred for purposes for which both restricted and unrestricted amounts are available, it is the Town's policy to first consider restricted amounts to have been spent, followed by committed, assigned, and finally unassigned amounts.

The purpose for each major Special Revenue Fund, including which specific revenues and other resources are authorized to be reported in each, and described in the following section.

The fund balances in the following funds are nonspendable as follows:

Nonspendable General Fund Prepaid Expenses	\$ 10,615
Nonspendable General Fund Inventories	59,939
Nonspendable Cemetery Fund Principal	91,050
Nonspendable Burnham Memorial Library Fund Principal	
Total Nonspendable Fund Balances	\$ <u>163,604</u>

The fund balances in the following funds are restricted as follows:

#### Restricted Fund Balances

### Major Funds

Capital Projects Fund:

Restricted for Facilities Upgrade Expansion by
Bond Proceeds \$ 765,749

Community Development Fund:

Restricted for Community Development by
Grant Agreements (Source of Revenue is Grant Revenue)
72,567

#### Non-Major Funds

Restricted for Police Expenses by Grant Agreement	
(Source of Revenue is Grant Revenue)	220,457
Restricted for Cemetery Expenses by Trust Agreement –	
Expendable Portion (Source of Revenue is Donations)	135,723
Restricted for Heritage Project by Donations	
(Source of Revenue is Donations)	948
Restricted for Recreation Acquisition and Development	
By Impact Fees (Source of Revenue is Impact Fees)	97,509
Restricted for Burnham Memorial Library by	
Trust Agreement – Expendable Portion	5,639

Total Restricted Fund Balances \$1,298,592

The fund balances in the following funds are assigned as follows:

## **Assigned Fund Balances**

### Major Funds:

#### General Fund:

Assigned to Reduce Property Taxes in
Fiscal Year 2013 \$ 135,000

Capital Projects Fund:

Assigned for Future Capital Projects

\$1,065,958

Reserve Fund:

Assigned for Reserve Fund Expenses for Reappraisal, Technology, Restoration of Records and Public Safety Capital Items

1,245,496

Non-Major Funds:

Debt Service Fund:

Assigned for Debt Service

138

**Total Assigned Fund Balances** 

\$<u>2,446,592</u>

The unassigned deficit of \$8,827 in the Grant Fund will be funded with the collection of deferred revenue.

The unassigned deficit of \$49,395 in the Revolving Loan Fund will be funded with future proceeds of long-term debt.

The unassigned deficit of \$52,687 in the Capital Equipment Fund will be funded with future property taxes or a transfer from the Reserve Fund.

The unassigned deficit of \$56,102 in the FEMA Fund will be funded with the collection of deferred revenue, future Federal and State aid, or from a transfer from the General Fund.

#### 4I. Restricted and Designated Net Assets

The restricted net assets of the Town as of June 30, 2012 consisted of the following:

#### Governmental Activities:

CO ( CIIIII CIII CII CII CII CII CII CII C	
Community Development by Grant Agreements	\$ 32,814
Grant Expenses by Grant Agreements	4,609
Law Enforcement by Grant Agreements	220,457
Cemetery Trust Agreements - Non-Expendable	91,050
Cemetery Trust Agreements - Expendable	135,723
Heritage Project by Donations	948
Recreation Acquisition/Development by Impact Fees	97,509
Burnham Library by Donations - Non-Expendable	2,000
Burnham Library by Donations - Expendable	5,639
Revolving Loans by Grant Agreement	2,205
Total Governmental Activities	\$ <u>592,954</u>
Business-type Activities/Proprietary Fund:	
Breezy Acres Sewer Trust Agreement	\$ <u>6,600</u>
Total Business-type Activities/Proprietary Fund	\$ <u>6,600</u>

The designated net assets of the Town as of June 30, 2012 consisted of the following:

Proprietary Fund:

Designated to Upgrade South Burlington Plant

\$569,999

#### 5. OTHER INFORMATION

#### **5A. PENSION**

The Town offers a 401(a) pension plan to all full time employees, except police officers, with 100% vesting after five (5) years of service. This plan qualifies, according to the Internal Revenue Service, as a defined contribution pension plan for governmental organizations exempt from income taxes. The Town contributed 7% of each employee's base pay from July 1, 2011 through December 31, 2011. Beginning January 1, 2012 the Town increased the contribution to 8.5% of base pay for non-union employees. Employees contribute 1% of their base pay. The International City/County Management Association administers the Plan. The total payroll for the year was \$6,138,654 while the covered payroll was \$3,284,925. Pension expenses for the years ended June 30, 2012, 2011 and 2010 were \$246,265, \$203,428 and \$106,459, respectively.

The Police Officers are covered by the State of Vermont Municipal Employees Retirement System (VMERS) Group C Plan, a defined benefit plan. Under this plan, employees contribute 9.25% of their gross salary and the Town contributes 6.5%, except for the three (3) highest ranking officers who contribute 7.5%, while the Town contributes 8.5%.

The Town of Colchester pays all costs accrued each year for the plan. The premise of this plan is to provide a retirement plan covering municipal employees at a uniform state-wide contribution rate based upon an actuarial valuation of all State of Vermont municipal employees. Activity in this plan is done in the aggregate, not by municipality. Due to the nature of this pension plan, net assets available for benefits as well as present value of vested and nonvested plan benefits by municipality are not determinable. Covered payroll for this plan was \$1,971,261. Pension expense for the year was \$128,132.

Additional information regarding the State of Vermont Municipal Employees Retirement System is available upon request from the State of Vermont.

The Town also offers its employees a deferred compensation plan in accordance with Internal Revenue Code Section 457. The Town is the administrator of the plan. The plan permits employees to defer a portion of their salary until future years. Deferred compensation is not available to employees until termination, retirement, death, or unforeseeable emergency. The Town has no liability for losses under this plan, but does have the duty of due care that would be required of an ordinary prudent investor. All of the investments are self-directed by each employee.

#### **5B. PROPERTY TAXES**

The Town is responsible for assessing and collecting its own property taxes, as well as education property taxes for the State. Property taxes are assessed based on property valuations as of April 1, the approved budgets and the State education property tax liability. Taxes are collected three (3) times per year. During the tax year ended June 30, 2012, taxes became due and payable on August 15, 2011, November 15, 2011 and March 15, 2012. The Town assesses an 8% penalty of delinquent taxes and interest is assessed at 1% per month. Unpaid taxes become an enforceable lien on the property and such properties are subject to tax sale. The tax rates for 2012 are as follows:

	Residential	Non-Residential
Education Town	1.1876 5370	1.3645 5370
Total Tax Rate/per \$100 of Assessed Valuation	<u>1.7246</u>	<u>1.9015</u>

#### **5C. CONTINGENT LIABILITIES**

The Town is a participating member in the Chittenden Solid Waste District (CSWD). The Town could be subject to a portion of the District's debt if the District experiences financial problems.

#### **5D. RISK MANAGEMENT**

The Town is exposed to various risks of loss related to torts; theft of, damage to, and destruction of assets; errors and omissions; injuries to employees; and natural disasters. The Town maintains insurance coverage through the Vermont League of Cities and Towns Property and Casualty Intermunicipal Fund, Inc. covering each of those risks of loss. Management believes such coverage is sufficient to preclude any significant uninsured losses to the Town. Settled claims have not exceeded this coverage in any of the past three fiscal years. The Town must remain a member for a minimum of one year and may withdraw from the Fund after that time by giving sixty days notice. Fund underwriting and ratesetting policies have been established after consultation with actuaries. Fund members are subject to a supplemental assessment in the event of deficiencies. If the assets of the Fund were to be exhausted, members would be responsible for the Fund's liabilities.

The Town is also a member of the Vermont League of Cities and Towns Unemployment Insurance Trust. The Unemployment Trust is a nonprofit corporation formed to provide unemployment coverage for Vermont municipalities and is owned by the participating members. The agreement does not permit the Unemployment Trust to make additional assessments to its members.

#### **5E. LANDFILL TRUST**

On November 30, 1990, the Town created a trust for the benefit of the State of Vermont Agency of Natural Resources to provide funds for the closure and post-closure costs of the Colchester landfill.

The "Colchester Landfill Vertical Expansion Trust" was created to provide post-closure costs for twenty (20) years and required distributions to the landfill's owners totaling \$150,000. Any funds remaining after the distributions and all monitoring costs have been paid will be distributed to the Town upon termination of the Trust. The Trust may be terminated by written agreement of the Town, the Trustees and the Secretary of the Vermont Agency of Natural Resources. The balance remaining in the Trust at July 31, 2012 is approximately \$16,842.

#### **5F. ENDOWMENT FUND**

On May 5, 1997, the Burnham Memorial Library created an endowment at the Vermont Community Foundation. In doing so, the ownership of the funds passed to the Vermont Community Foundation with the stipulation that the Foundation pay to the Library an amount, determined on an annual basis, to be not less than 5% of the value of the funds as of the end of the previous year. Payments are to be made at least semiannually. The contributions are not reflected on the balance sheet of the Town. In 2012, the Library contributed another \$11,185 to the Foundation. The balance of the Endowment Fund at June 30, 2012 is \$56,547.

#### **5G. LAND LEASE**

In August, 1994, the Town of Colchester entered into a land lease agreement with Homestead Design, Inc. The Town will lease land which is adjacent to the Town's offices to Homestead Design, Inc. for thirty (30) years. The Town will receive lease payments from Homestead Design, Inc. for thirty (30) years. The agreement provides for the construction of a building, which will in turn be rented to a medical center. Homestead Design, Inc. will collect these rent payments. At the end of the thirty (30) year agreement, the building will become property of the Town. The Town will then begin to receive the rental payments from the medical center. A purchase price option is written into the lease whereby the Town can buy the building at a price calculated by applying a 7.15% discount rate to the future cash flows. The current purchase price is \$1,022,357.

The schedule of future land lease receipts is as follows:

2013		\$ 23,629
2014		24,279
2015		24,946
2016		25,632
2017		26,337
Thereafter		205,794

# 5H. COMMITMENTS AND CONTINGENCIES

The Town has entered into a two year employment agreement with an employee through June 30, 2013. The agreement stipulates the amount of benefits to be provided and conditions of employment or termination.

\$330,617

The Town has an agreement with the City of South Burlington, Vermont to assist in upgrading South Burlington's wastewater treatment facility. This agreement provides capacity and treatment rights to the Town of Colchester in exchange for approximately \$8,110,000 in debt costs and \$5,220,000 on O&M upgrade costs for a total of \$13,330,000. The City of South Burlington has issued twenty year bonds to provide the funding for this project and will then bill the Town of Colchester for its proportionate share of the total project costs. The Town of Colchester plans to pay for these improvements from a combination of cash reserves, grants and rate adjustments. The Town of Colchester requires the capacity and treatment rights for both past and future development within the Town.

During fiscal year 2009, the Town signed a contract with an engineer to complete various septic related activities in the Town. The project will be over four years. The Town will pay for 75% of the project with a federal EPA grant of \$1,200,000 and 25% with local funds of \$400,000.

The Town of Colchester voters have approved borrowing up to \$750,000 from the State of Vermont Special Environmental Loan Fund to be used for low interest Septic System Improvement Loans for Colchester residents. As of June 30, 2012, the Town has drawn \$230,796 of this amount and repaid \$45,833 leaving a balance owed of \$184,963.

The Town lost a case in Chittenden County Superior Court in regard to certain property tax valuations. The Town is appealing to the Supreme Court an issue related to changing the tax formula for assessing the value of buildings on leased land. At issue is the "amenity" value attributed to a property assessment that is based on the location of a building to a physical site that has location value. Examples are the location of a restaurant on leased land that is in a key traffic and commercial area or a camp that is on leased land adjacent to a lake. The Superior Court has ruled that the amenity value ascribed to a building on leased land should not be charged to the lessee but to the lessor. The case before the Supreme Court involves appeals of 50 leaseholders challenging their 2011 assessments. An additional 49 appeals have been filed with the Civil Board of Authority for the 2012 assessments. All properties are on leased land in close proximity to Lake Champlain. The legal issue involves a perceived conflict over the interpretation of two laws in: the definition of "list value", 32 V.S.A. §3481 and buildings on leased land, 32 V.S.A. §3608.

Based upon the outcome of the ruling in Superior Court, the Town has recorded a liability for approximately \$128,000. The Town is also liable for interest on this amount at 12% per year. The Town did not change their methodology for assessing these properties for the fiscal year 2013 tax bills. If the Town were to be unsuccessful in the appeal to Supreme Court, there could be a further adverse impact to the Town's General Fund fund balance. It is not possible to give any prediction as to the outcome given the current uncertainty of the results of the appeal.

		Original				Final				Variance Favorable
		Budget	A	mendments		Budget	00115-00	Actual	_ (	Unfavorable)
Revenues:	\$	9 417 705	•	0	\$	8,617,795	\$	8,259,459	\$	(259 226)
Property Taxes Veteran's Tax Exemption	Ф	8,617,795 (5,500)	\$	0	D	(5,500)	Ф	(4,587)	Ф	(358,336) 913
Interest on Delinquent Taxes		52,000		0		52,000		69,264		17,264
Penalties on Delinquent Taxes		74,000		0		74,000		91,763		17,763
Misc Tax Sale Charges		0		0		0		(15)		(15)
Liquor Licenses		3,200		0		3,200		3,200		0
Licenses - Town		4,400		0		4,400		4,690		290
Dept Motor Vehicles		1,500		ő		1,500		1,230		(270)
Marriage Licenses		1,200		0		1,200		1,220		20
Civil Union Licenses		50		0		50		0		(50)
Dog Licenses		11,000		0		11,000		7,566		(3,434)
Pmts In Lieu Of Taxes		100,000		ő		100,000		161,773		61,773
Current Use Hold Harmless		12,650		0		12,650		15,759		3,109
VLCT Insurance Distributions		0		0		0		28,160		28,160
Interest		55,000		0		55,000		49,733		(5,267)
Transfer From Reserve Fund		30,000		ő		30,000		30,000		0
Transfer From Wastewater Fund		103,861		0		103,861		103,861		0
Miscellaneous		8,000		0		8,000		22,425		14,425
Promotional		0,000		0		0,000		20		20
Support Payments		58,974		0		58,974		58,367		(607)
Milton Dispatch		155,396		0		155,396		155,396		0
Police		0		0		0		2,427		2,427
CUSI		28,000		0		28,000		0		(28,000)
Police Ordinance Fees		0		0		0		1,780		1,780
Ambulance		330,000		0		330,000		262,054		(67,946)
Technical Rescue Reimbursements		0		0		0		31,921		31,921
Police Reimbursements		0		0		0		7,778		7,778
Recording Fees		110,000		0		110,000		118,388		8,388
Accessory Apartment/Seasonal Conversion		1,000		0		1,000		300		(700)
Building/Zoning Permits		161,500		0		161,500		213,894		52,394
Septic Permits		3,000		0		3,000		1,210		(1,790)
DRB Legal Notices		1,500		0		1,500		1,850		350
DRB/BLA Applications		18,500		0		18,500		21,539		3,039
Excavation W/Row		9,000		0		9,000		14,700		5,700
Certificates of Occupancy		10,500		0		10,500		12,505		2,005
GIS Income		350		0		350		170		(180)
State Wastewater Permits		26,000		0		26,000		21,514		(4,486)
Ordinance & Map Copies		500		0		500		197		(303)
Certified Copies of Vital Records		6,000		0		6,000		4,558		(1,442)
		13,000		0		13,000		16,084		3,084
Copies & Maps										
Use of Vault		3,200		0		3,200 28,000		3,294 18,470		94 (9,530)
Passports Passport Photos		28,000 9,000		0		9,000		6,408		(2,592)
Road Miscellaneous				0		2,200		2,665		465
		2,200 2,000		0		2,000		1,617		(383)
Dog Control Green Mountain Passports		100		0		100		158		58
Recreation		12,500		0		12,500		15,110		2,610
District Court Fines		45,000		0		45,000		41,432		(3,568)
				0		1,000		692		
Planning & Zoning Fines Grant Reimbursement		1,000 0		0		0,000		2,500		(308) 2,500
		0		0		0		2,360		
Public Safety Grant		0		0		0		24,339		2,260
Boating Safety Grant FEMA Reimbursement		0		0		0		26,677		24,339 26,677
LEMIA CHIIDRISCHICH		0		0		0		12,586		12,586

			F I		Variance Favorable
	Original	A	Final	Actual	(Unfavorable)
D	Budget	Amendments	Budget	Actual	(Onlavorable)
Revenues/(Cont'd):	\$ 25,000	\$ 0	\$ 25,000	\$ 47,222	\$ 22,222
Act 68 Reimbursement Act 60 Reimbursement	6,850	0	6,850	6,753	(97)
Annual School Payment	37,758	0	37,758	37,930	172
	182,023	0	182,023	181,953	(70)
State Aid to Highways Marine Enforcement	20,000	0	20,000	0	(20,000)
Marine Emorcement	20,000				(20,000)
Total Revenues	10,377,007	0	10,377,007	10,224,219	(152,788)
Expenditures:					
Selectboard:					
Salaries	6,500	(1,500)	5,000	4,648	352
Social Security	497	0	497	356	141
Town Meeting	1,500	0	1,500	535	965
Town Report	1,500	0	1,500	482	1,018
Printing & Binding	2,600	. 0	2,600	0	2,600
Miscellaneous	250	0	250	655	(405)
Contingency	50,000	0	50,000	0	50,000
Total Selectboard	62,847	(1,500)	61,347	6,676	54,671
Civil Board:					
Salaries	14,557	0	14,557	11,807	2,750
Civil Board Salaries	8,500	0	8,500	19,091	(10,591)
Health Insurance	5,785	0	5,785	4,697	1,088
Dental Insurance	486	0	486	356	130
Life/Disability Insurance	188	0	188	183	5
Social Security	1,764	0	1,764	2,318	(554)
Retirement	1,019	0	1,019	907	112
Unemployment Compensation	552	0	552	382	170
Workers Compensation	41	0	41	44	(3)
Legal	0	0	0	1,155	(1,155)
Postage	4,000	0	4,000	1,858	2,142
Machinery & Equipment	300	0	300	0	300
Miscellaneous	6,600_	0	6,600	3,048	3,552
Total Civil Board	43,792	0	43,792_	45,846	(2,054)
Town Manager:	201 107		201 405	200.422	10,983
Salaries	301,405	0	301,405	290,422 241	
Overtime	0	0	0		(241)
Health Insurance	45,837	0	45,837	34,747	11,090
Dental Insurance	3,571	0	3,571	2,397	1,174
Life/Disability Insurance	4,025	0	4,025	4,026	(1)
Insurance - PACIF/CL Bond/E&O	10,230	0	10,230	8,894	1,336
Social Security	23,402	0	23,402	22,666	736
Retirement	20,246	0	20,246	22,586	(2,340)
Unemployment Compensation	2,645	0	2,645	1,829	816
Workers Compensation	810	0	810	853	(43)
Miscellaneous Benefits	1,250	0	1,250	995	255
Personnel Development	5,000	0	5,000	1,754	3,246
Employee & Volunteer	0	1,500	1,500	1,457	43
Dues & Publications	5,000	0	5,000	3,731	1,269
Professional Services	1,000	0	1,000	0	1,000
Legal	19,000	0	19,000	16,338	2,662

	Original Budget	Amendments	Final Budget	Actual	Variance Favorable (Unfavorable)
Town Manager/(Cont'd):		2 0			
Legal - Union Negotiations	\$ 10,000	\$ 0	\$ 10,000	\$ 28,511	\$ (18,511)
Legal - Human Resources	3,000	0	3,000	8,144	(5,144)
Utilities	4,076	0	4,076	3,049	1,027
Telephone	643	0	643	1,216	(573)
Maintenance - Town Office	3,499	0	3,499	6,278	(2,779)
Flag Replacement	500	0	500	271	229
Advertising - Public Hearings	650	0	650	2,914	(2,264)
Operating Supplies	2,500	0	2,500	2,067	433
Postage	620	0	620	447	173
Mileage Allowance & Reimbursement	5,000	0	5,000	4,818	182
Miscellaneous	9,500	0	9,500	26,716	(17,216)
Green Up Vermont	450	0	450	317	133
Weliness Programs	0	0	0	3,507	(3,507)
Total Town Manager	483,859	1,500	485,359	501,191	(15,832)
Community Development:					
Salaries	62,223	0	62,223	43,410	18,813
Health Insurance	17,046	0	17,046	16,591	455
Dental Insurance	806	0	806	1,318	(512)
Life/Disability Insurance	999	0	999	992	` <i>1</i>
Insurance - PACIF/CL Bond/E&O	2,441	0	2,441	2,122	319
Social Security	4,760	0	4,760	3,798	962
Retirement	4,356	0	4,356	3,081	1,275
Unemployment Compensation	661	0	661	457	204
Workers Compensation	207	0	207	218	(11)
Personnel Development	1,500	0	1,500	952	548
Mileage Allowance & Reimbursement	350	0	350	0	350
Dues & Publications	1,200	0	1,200	956	244
	1,200	0	0	37,500	
Professional Services	_	-	500		(37,500)
Legal	500	0		0	500
Utilities	1,124	0	1,124	561	563
Telephone	214	0	214	194	20
Maintenance - Town Office	682	0	682	1,655	(973)
Advertising	100	0	100	0	100
Printing & Binding	500	0	500	0	500
Operating Supplies	350	0	350	102	248
Software	400	0	400	0	400
Miscellaneous	0	0	0	111	(111)
Public Relations	1,500	0	1,500	525	975
Economic Development Plan	25,000	0	25,000	0	25,000
Total Community Development	126,919	0_	126,919	114,543	12,376
Finance:					
Salaries	178,574	0	178,574	182,545	(3,971)
Overtime	3,500	0	3,500	2,892	608
Health Insurance	26,758	0	26,758	35,747	(8,989)
Dental Insurance	3,370	0	3,370	2,211	1,159
Life/Disability Insurance	2,511	0	2,511	2,490	21
Insurance - PACIF/CL Bond/E&O	6,853	0	6,853	5,959	894
Social Security	13,929	0	13,929	13,399	530
Retirement	12,500	0	12,500	12,380	120
Unemployment Compensation	2,645	0	2,645	1,829	816
Workers Compensation	518	0	518	545	(27)

	Original Budget	Amendments	Final Budget	Actual	Variance Favorable (Unfavorable)
Finance/(Cont'd):	3-1			3) 1/2	
Personnel Development	\$ 1,200	\$ 0	\$ 1,200	\$ 381	\$ 819
Dues & Publications	550	0	550	70	480
Professional Services	35,800	0	35,800	38,540	(2,740)
Utilities	3,282	0	3,282	3,081	201
Telephone	857	0	857	813	44
Maintenance - Town Office	3,535	0	3,535	5,117	(1,582)
Office Supplies	3,000	0	3,000	2,279	721
Postage	1,710	0	1,710	1,567	143
Computers	20,500	0	20,500	21,605	(1,105)
Miscellaneous	250	0	250	324	(74)
Total Finance	321,842	0	321,842	333,774	(11,932)
Assessor:					
Salaries	105,477	0	105,477	107,780	(2,303)
Lister Salaries	2,000	0	2,000	1,674	326
Overtime	0	0	0	358	(358)
Health Insurance	23,765	0	23,765	23,262	503
Dental Insurance	1,647	0	1,647	645	1,002
Life/Disability Insurance	1,197	0	1,197	1,683	(486)
Insurance - PACIF/CL Bond/E&O	4,738	0	4,738	4,119	619
Social Security	8,222	0	8,222	8,155	67
Retirement	7,383	0	7,383	8,365	(982)
Unemployment Compensation	1,322	0	1,322	914	408
Workers Compensation	1,685	0	1,685	1,772	(87)
Personnel Development	1,000	0	1,000	0	1,000
Dues & Publications	600	0	600	136	464
Professional Services	12,000	0	12,000	8,679	3,321
Legal	7,500	0	7,500	0	7,500
Reappraisal Defense	20,000	0	20,000	47,608	(27,608)
Utilities	1,349	0	1,349	1,586	(237)
Telephone	429	0	429	405	24
Maintenance - Town Office	1,524	0	1,524	2,134	(610)
Maintenance - Vehicles	300	0	300	79	221
Operating Supplies	600	0	600	1,322	(722)
Postage	700	0	700	875	(175)
Gasoline	700	0	700	137	563
Computers	1,500	0	1,500	0	1,500
Miscellaneous	0	0	0	40	(40)
Total Assessor	205,638	0	205,638	221,728	(16,090)
Town Clerk:					
Salaries	194,820	0	194,820	208,002	(13,182)
Overtime	1,000	0	1,000	0	1,000
Health Insurance	51,302	0	51,302	49,691	1,611
Dental Insurance	4,403	0	4,403	4,671	(268)
Life/Disability Insurance	3,162	0	3,162	3,238	(76)
Insurance - PACIF/CL Bond/E&O	7,486	0	7,486	6,509	977
Social Security	14,980	0	14,980	15,921	(941)
Retirement	13,637	0	13,637	16,067	(2,430)
Unemployment Compensation	2,754	0	2,754	1,905	849
Workers Compensation	565	0	565	595	(30)
Personnel Development	2,000	0	2,000	444	1,556
Dues & Publications	500	0	500	250	250
and the indirections	200	U	500	250	250

Town Clerk/(Cont'd):   Legal	Final Budget	Actual	Variance Favorable (Unfavorable)
Utilities			(Billar Gracie)
Telephone	5,000 \$	3,066	1,934
Telephone	5,350	5,860	(510)
Maintenance - Town Office         6,725         0           Office Supplies         4,000         0           Operating Supplies         9,840         0           Postage         7,000         0           Machinery & Equipment         500         0           Computers         750         0           Miscellaneous         300         0           Total Town Clerk         337,360         0           Purchase/Maintenance of Equipment:           Insurance - PACIF/CL Bond/E&O         751         0           Equipment - Repair/Maintenance         2,800         0           Equipment - Rentals/Loases         20,500         0           Office Supplies         8,400         0           Postage         700         0           Total Purchase/Maintenance of Equipment         33,151         0           Information/Technology:           Salaries         79,466         0           Health Insurance         12,283         0           Dental Insurance         1517         0           Insurance - PACIF/CL Bond/E&O         3,015         0           Social Security         6,079         0	1,286	1,279	7
Office Supplies         4,000         0           Operating Supplies         9,840         0           Postage         7,000         0           Machinery & Equipment         500         0           Computers         750         0           Miscellaneous         300         0           Total Town Clerk         337,360         0           Purchase/Maintenance of Equipment:           Insurance - PACIF/CL Bond/E&O         751         0           Equipment - Repair/Maintenance         2,800         0           Equipment - Rentals/Loases         20,500         0           Office Supplies         8,400         0           Postage         700         0           Total Purchase/Maintenance of Equipment         33,151         0           Information/Technology:           Salaries         79,466         0           Health Insurance         12,283         0           Dental Insurance         805         0           Life/Disability Insurance         517         0           Insurance - PACIF/CL Bond/E&O         3,015         0           Social Security         6,079         0           <	6,725	8,218	(1,493)
Operating Supplies	4,000	537	3,463
Postage	9,840	7,815	2,025
Machinery & Equipment         500         0           Computers         750         0           Miscellaneous         300         0           Total Town Clerk         337,360         0           Purchase/Maintenance of Equipment:         1           Insurance - PACIF/CL Bond/E&O         751         0           Equipment - Rentals/Loases         20,500         0           Office Supplies         8,400         0           Postage         700         0           Total Purchase/Maintenance of Equipment         33,151         0           Information/Technology:         33,151         0           Salaries         79,466         0           Health Insurance         12,283         0           Dental Insurance         805         0           Life/Disability Insurance         517         0           Insurance - PACIF/CL Bond/E&O         3,015         0           Social Security         6,079         0           Retirement         3,219         0           Unemployment Compensation         1,322         0           Workers Compensation         217         0           Personnel Development         2,500         0			
Computers         750         0           Miscellaneous         300         0           Total Town Clerk         337,360         0           Purchase/Maintenance of Equipment:         Insurance - PACIF/CL Bond/E&O         751         0           Equipment - Reptair/Maintenance         2,800         0         0           Equipment - Rentals/Leases         20,500         0         0           Office Supplies         8,400         0         0           Postage         700         0         0           Total Purchase/Maintenance of Equipment         33,151         0         0           Information/Technology:         Salaries         79,466         0         0           Health Insurance         12,283         0         0         0           Dental Insurance         805         0         0         0         0         0         1         0	7,000	7,248	(248)
Miscellaneous         300         0           Total Town Clerk         337,360         0           Purchase/Maintenance of Equipment:	500	0	500
Total Town Clerk	750	800	(50)
Purchase/Maintenance of Equipment:	300	260	40
Insurance - PACIF/CL Bond/E&O   751   0   Equipment - Repair/Maintenance   2,800   0   Equipment - Rentals/Loases   20,500   0   0   0   0   0   0   0   0   0	337,360	342,376	(5,016)
Equipment - Repair/Maintenance         2,800         0           Equipment - Rentals/Leases         20,500         0           Office Supplies         8,400         0           Postage         700         0           Total Purchase/Maintenance of Equipment         33,151         0           Information/Technology:           Salaries         79,466         0           Health Insurance         12,283         0           Dental Insurance         805         0           Life/Disability Insurance         517         0           Insurance - PACIF/CL Bond/E&O         3,015         0           Social Security         6,079         0           Retirement         3,219         0           Unemployment Compensation         1,322         0           Workers Compensation         217         0           Personnel Development         2,500         0           Internet Provider         1,500         0           Web File Maintenance         1,475         0           Utilities         1,349         0           Telephone         214         0           Repairs & Maintenance         6,000         0			
Equipment - Rentals/Loases         20,500         0           Office Supplies         8,400         0           Postage         700         0           Total Purchase/Maintenance of Equipment         33,151         0           Information/Technology:           Salaries         79,466         0           Health Insurance         12,283         0           Dental Insurance         805         0           Life/Disability Insurance         517         0           Insurance - PACIF/CL Bond/E&O         3,015         0           Social Security         6,079         0           Retirement         3,219         0           Unemployment Compensation         1,322         0           Workers Compensation         217         0           Personnel Development         2,500         0           Internet Provider         1,500         0           Web File Maintenance         1,475         0           Utilities         1,349         0           Telephone         214         0           Repairs & Maintenance         6,000         0           Maintenance - Town Office         1,820         0	751	653	98
Equipment - Rentals/Loases         20,500         0           Office Supplies         8,400         0           Postage         700         0           Total Purchase/Maintenance of Equipment         33,151         0           Information/Technology:           Salaries         79,466         0           Health Insurance         12,283         0           Dental Insurance         805         0           Life/Disability Insurance         517         0           Insurance - PACIF/CL Bond/E&O         3,015         0           Social Security         6,079         0           Retirement         3,219         0           Unemployment Compensation         1,322         0           Workers Compensation         217         0           Personnel Development         2,500         0           Internet Provider         1,500         0           Web File Maintenance         1,475         0           Utilities         1,349         0           Telephone         214         0           Repairs & Maintenance         6,000         0           Maintenance - Town Office         1,820         0	2,800	808	1,992
Office Supplies         8,400         0           Postage         700         0           Total Purchase/Maintenance of Equipment         33,151         0           Information/Technology:           Salaries         79,466         0           Health Insurance         12,283         0           Dental Insurance         805         0           Life/Disability Insurance         517         0           Insurance - PACIF/CL Bond/E&O         3,015         0           Social Security         6,079         0           Retirement         3,219         0           Unemployment Compensation         1,322         0           Workers Compensation         217         0           Personnel Development         2,500         0           Internet Provider         1,500         0           Web File Maintenance         1,475         0           Utilities         1,349         0           Telephone         214         0           Repairs & Maintenance         6,000         0           Maintenance - Town Office         1,820         0           Office Supplies         1,500         0           Mileage Allowanc	20,500	21,343	(843)
Postage   700   0	8,400	6,472	1,928
Information/Technology:   Salaries   79,466   0     Health Insurance   12,283   0     Dental Insurance   805   0     Life/Disability Insurance   517   0     Insurance - PACIF/CL Bond/E&O   3,015   0     Social Security   6,079   0     Retirement   3,219   0     Unemployment Compensation   1,322   0     Workers Compensation   217   0     Personnel Development   2,500   0     Internet Provider   1,500   0     Web File Maintenance   1,475   0     Utilities   1,349   0     Telephone   214   0     Repairs & Maintenance   6,000   0     Maintenance - Town Office   1,820   0     Office Supplies   1,500   0     Mileage Allowance & Reimbursement   225   0     Machinery & Equipment   5,800   0     Computers   0   0     Software   7,000   0     Miscellaneous   0   0     Total Information/Technology   136,306   0   1	700	56	644
Salaries         79,466         0           Health Insurance         12,283         0           Dental Insurance         805         0           Life/Disability Insurance         517         0           Insurance - PACIF/CL Bond/E&O         3,015         0           Social Security         6,079         0           Retirement         3,219         0           Unemployment Compensation         1,322         0           Workers Compensation         217         0           Personnel Development         2,500         0           Internet Provider         1,500         0           Web File Maintenance         1,475         0           Utilities         1,349         0           Telephone         214         0           Repairs & Maintenance         6,000         0           Maintenance - Town Office         1,820         0           Office Supplies         1,500         0           Mileage Allowance & Reimbursement         225         0           Machinery & Equipment         5,800         0           Computers         0         0           Software         7,000         0           Misc	33,151	29,332	3,819
Salaries         79,466         0           Health Insurance         12,283         0           Dental Insurance         805         0           Life/Disability Insurance         517         0           Insurance - PACIF/CL Bond/E&O         3,015         0           Social Security         6,079         0           Retirement         3,219         0           Unemployment Compensation         1,322         0           Workers Compensation         217         0           Personnel Development         2,500         0           Internet Provider         1,500         0           Web File Maintenance         1,475         0           Utilities         1,349         0           Telephone         214         0           Repairs & Maintenance         6,000         0           Maintenance - Town Office         1,820         0           Office Supplies         1,500         0           Mileage Allowance & Reimbursement         225         0           Machinery & Equipment         5,800         0           Computers         0         0           Software         7,000         0           Misc			
Health Insurance	79,466	77,220	2,246
Dental Insurance         805         0           Life/Disability Insurance         517         0           Insurance - PACIF/CL Bond/E&O         3,015         0           Social Security         6,079         0           Retirement         3,219         0           Unemployment Compensation         1,322         0           Workers Compensation         217         0           Personnel Development         2,500         0           Internet Provider         1,500         0           Web File Maintenance         1,475         0           Utilities         1,349         0           Telephone         214         0           Repairs & Maintenance         6,000         0           Maintenance - Town Office         1,820         0           Office Supplies         1,500         0           Mileage Allowance & Reimbursement         225         0           Machinery & Equipment         5,800         0           Computers         0         0           Software         7,000         0           Miscellaneous         0         0           Total Information/Technology         136,306         0         1	12,283	12,894	,
Life/Disability Insurance       517       0         Insurance - PACIF/CL Bond/E&O       3,015       0         Social Security       6,079       0         Retirement       3,219       0         Unemployment Compensation       1,322       0         Workers Compensation       217       0         Personnel Development       2,500       0         Internet Provider       1,500       0         Web File Maintenance       1,475       0         Utilities       1,349       0         Telephone       214       0         Repairs & Maintenance       6,000       0         Maintenance - Town Office       1,820       0         Office Supplies       1,500       0         Mileage Allowance & Reimbursement       225       0         Machinery & Equipment       5,800       0         Computers       0       0         Software       7,000       0         Miscellaneous       0       0         Total Information/Technology       136,306       0       1	805		(611)
Insurance - PACIF/CL Bond/E&O   3,015   0     Social Security   6,079   0     Retirement   3,219   0     Unemployment Compensation   1,322   0     Workers Compensation   217   0     Personnel Development   2,500   0     Internet Provider   1,500   0     Web File Maintenance   1,475   0     Utilities   1,349   0     Telephone   214   0     Repairs & Maintenance   6,000   0     Maintenance - Town Office   1,820   0     Office Supplies   1,500   0     Mileage Allowance & Reimbursement   225   0     Machinery & Equipment   5,800   0     Computers   0   0     Software   7,000   0     Miscellaneous   0   0     Total Information/Technology   136,306   0   1		1,105	(300)
Social Security         6,079         0           Retirement         3,219         0           Unemployment Compensation         1,322         0           Workers Compensation         217         0           Personnel Development         2,500         0           Internet Provider         1,500         0           Web File Maintenance         1,475         0           Utilities         1,349         0           Telephone         214         0           Repairs & Maintenance         6,000         0           Maintenance - Town Office         1,820         0           Office Supplies         1,500         0           Mileage Allowance & Reimbursement         225         0           Machinery & Equipment         5,800         0           Computers         0         0           Software         7,000         0           Miscellaneous         0         0           Total Information/Technology         136,306         0         1	517	826	(309)
Retirement       3,219       0         Unemployment Compensation       1,322       0         Workers Compensation       217       0         Personnel Development       2,500       0         Internet Provider       1,500       0         Web File Maintenance       1,475       0         Utilities       1,349       0         Telephone       214       0         Repairs & Maintenance       6,000       0         Maintenance - Town Office       1,820       0         Office Supplies       1,500       0         Mileage Allowance & Reimbursement       225       0         Machinery & Equipment       5,800       0         Computers       0       0         Software       7,000       0         Miscellaneous       0       0         Total Information/Technology       136,306       0       1         Planning/Zoning:	3,015	2,621	394
Unemployment Compensation         1,322         0           Workers Compensation         217         0           Personnel Development         2,500         0           Internet Provider         1,500         0           Web File Maintenance         1,475         0           Utilities         1,349         0           Telephone         214         0           Repairs & Maintenance         6,000         0           Maintenance - Town Office         1,820         0           Office Supplies         1,500         0           Mileage Allowance & Reimbursement         225         0           Machinery & Equipment         5,800         0           Computers         0         0           Software         7,000         0           Miscellaneous         0         0           Total Information/Technology         136,306         0         1	6,079	5,733	346
Workers Compensation         217         0           Personnel Development         2,500         0           Internet Provider         1,500         0           Web File Maintenance         1,475         0           Utilities         1,349         0           Telephone         214         0           Repairs & Maintenance         6,000         0           Maintenance - Town Office         1,820         0           Office Supplies         1,500         0           Mileage Allowance & Reimbursement         225         0           Machinery & Equipment         5,800         0           Computers         0         0           Software         7,000         0           Miscellaneous         0         0           Total Information/Technology         136,306         0         1	3,219	4,166	(947)
Personnel Development         2,500         0           Internet Provider         1,500         0           Web File Maintenance         1,475         0           Utilities         1,349         0           Telephone         214         0           Repairs & Maintenance         6,000         0           Maintenance - Town Office         1,820         0           Office Supplies         1,500         0           Mileage Allowance & Reimbursement         225         0           Machinery & Equipment         5,800         0           Computers         0         0           Software         7,000         0           Miscellaneous         0         0           Total Information/Technology         136,306         0         1           Planning/Zoning:	1,322	914	408
Internet Provider         1,500         0           Web File Maintenance         1,475         0           Utilities         1,349         0           Telephone         214         0           Repairs & Maintenance         6,000         0           Maintenance - Town Office         1,820         0           Office Supplies         1,500         0           Mileage Allowance & Reimbursement         225         0           Machinery & Equipment         5,800         0           Computers         0         0           Software         7,000         0           Miscellaneous         0         0           Total Information/Technology         136,306         0         1           Planning/Zoning:         1         1         1	217	229	(12)
Web File Maintenance       1,475       0         Utilities       1,349       0         Telephone       214       0         Repairs & Maintenance       6,000       0         Maintenance - Town Office       1,820       0         Office Supplies       1,500       0         Mileage Allowance & Reimbursement       225       0         Machinery & Equipment       5,800       0         Computers       0       0         Software       7,000       0         Miscellaneous       0       0         Total Information/Technology       136,306       0       1         Planning/Zoning:       1       1       1       1       1	2,500	1,477	1,023
Web File Maintenance       1,475       0         Utilities       1,349       0         Telephone       214       0         Repairs & Maintenance       6,000       0         Maintenance - Town Office       1,820       0         Office Supplies       1,500       0         Mileage Allowance & Reimbursement       225       0         Machinery & Equipment       5,800       0         Computers       0       0         Software       7,000       0         Miscellaneous       0       0         Total Information/Technology       136,306       0       1         Planning/Zoning:       1       1       1	1,500	1,577	(77)
Utilities         1,349         0           Telephone         214         0           Repairs & Maintenance         6,000         0           Maintenance - Town Office         1,820         0           Office Supplies         1,500         0           Mileage Allowance & Reimbursement         225         0           Machinery & Equipment         5,800         0           Computers         0         0           Software         7,000         0           Miscellaneous         0         0           Total Information/Technology         136,306         0         1           Planning/Zoning:         1         1         1	1,475	1,529	(54)
Telephone         214         0           Repairs & Maintenance         6,000         0           Maintenance - Town Office         1,820         0           Office Supplies         1,500         0           Mileage Allowance & Reimbursement         225         0           Machinery & Equipment         5,800         0           Computers         0         0           Software         7,000         0           Miscellaneous         0         0           Total Information/Technology         136,306         0         1           Planning/Zoning:         1	1,349	1,328	21
Repairs & Maintenance       6,000       0         Maintenance - Town Office       1,820       0         Office Supplies       1,500       0         Mileage Allowance & Reimbursement       225       0         Machinery & Equipment       5,800       0         Computers       0       0         Software       7,000       0         Miscellaneous       0       0         Total Information/Technology       136,306       0       1         Planning/Zoning:       1       1       1	214	453	(239)
Maintenance - Town Office       1,820       0         Office Supplies       1,500       0         Mileage Allowance & Reimbursement       225       0         Machinery & Equipment       5,800       0         Computers       0       0         Software       7,000       0         Miscellaneous       0       0         Total Information/Technology       136,306       0       1         Planning/Zoning:	6,000	5,320	680
Office Supplies         1,500         0           Mileage Allowance & Reimbursement         225         0           Machinery & Equipment         5,800         0           Computers         0         0           Software         7,000         0           Miscellaneous         0         0           Total Information/Technology         136,306         0         1           Planning/Zoning:         1         1         1	1,820	2,057	
Mileage Allowance & Reimbursement         225         0           Machinery & Equipment         5,800         0           Computers         0         0           Software         7,000         0           Miscellaneous         0         0           Total Information/Technology         136,306         0         1           Planning/Zoning:         0         1         0         1	1,500	550	(237)
Machinery & Equipment         5,800         0           Computers         0         0           Software         7,000         0           Miscellaneous         0         0           Total Information/Technology         136,306         0         1           Planning/Zoning:         1         1         1	•		950
Computers         0         0           Software         7,000         0           Miscellaneous         0         0           Total Information/Technology         136,306         0         1           Planning/Zoning:         1	225	78	147
Software Miscellaneous         7,000 0 0 0           Total Information/Technology         136,306 0 1	5,800	8,225	(2,425)
Miscellaneous         0         0           Total Information/Technology         136,306         0         1           Planning/Zoning:         0         0         0         0	0	179	(179)
Total Information/Technology 136,306 0 1  Planning/Zoning:	7,000	2,413	4,587
Planning/Zoning:	0	99	(99)
	36,306	130,993	5,313
Salaries 317,177 0 3	17,177	315,389	1,788
Salaries - Planning Commission 3,900 0	3,900	3,774	126
Overtime 4,000 0	4,000	4,018	(18)
.,	62,040	59,664	2,376
Dental Insurance 7,342 0	7,342	4,329	3,013
Life/Disability Insurance 4,441 0	7,342 4,441	4,458	(17)

	Original Budget	Amendments	Final Budget	Actual	Variance Favorable (Unfavorable)
Planning/Zoning/(Cont'd):		-			
Insurance - PACIF/CL Bond/E&O	\$ 12,395	\$ 0	\$ 12,395	\$ 11,253	\$ 1,142
Social Security	24,868	0	24,868	25,019	(151)
Retirement	22,482	0	22,482	22,118	364
Unemployment Compensation	4,629	0	4,629	3,202	1,427
Workers Compensation	2,743	0	2,743	2,886	(143)
Personnel Development	10,750	0	10,750	10,388	362
Dues & Publications	2,000	0	2,000	1,644	356
Professional Services	14,000	0	14,000	16,904	(2,904)
Legal	29,000	0	29,000	32,103	(3,103)
Master Plan Rewrite	3,500	0	3,500	3,500	0
Utilities	5,350	0	5,350	5,860	(510)
Telephone	1,714	0	1,714	2,194	(480)
Communications	700	0	700	656	44
Vehicle Maintenance & Transportation	1,000	0	1,000	635	365
Mileage Allowance & Reimbursement	1,000	0	1,000	271	729
<u> </u>	· ·	0	6,725	8,376	(1,651)
Maintenance - Town Office	6,725	0	1,000	1,164	(1,031)
Recruiting	1,000			•	177
Advertising - Public Meetings	2,500	0	2,500	2,323	
Printing & Binding	1,500	0	1,500	1,569	(69)
Operating Supplies	4,000	0	4,000	4,287	(287)
Postage	2,300	0	2,300	2,083	217
Gasoline	1,320	0	1,320	606	714
Computers	7,500	0	7,500	5,972	1,528
GIS	3,000	0	3,000	2,480	520
Total Planning/Zoning	564,876	0	564,876	559,125	5,751
Police:					
Salaries	1,707,460	0	1,707,460	1,673,484	33,976
Shift Differential	23,430	0	23,430	22,068	1,362
Longevity Differential	0	0	0	7	(7)
Supervisor Differential	0	0	0	217	(217)
Seasonal Staff	0	0	0	6,394	(6,394)
Community Service Officers	4,500	0	4,500	. 0	4,500
Overtime	182,047	0	182,047	140,268	41,779
Overtime 2.0	21,845	0	21,845	11,444	10,401
Overtime 3.0	25,729	0	25,729	6,418	19,311
Health Insurance	388,489	0	388,489	329,137	59,352
		0	27,736	22,457	5,279
Dental Insurance	27,736	0	26,883	28,124	(1,241)
Life/Disability Insurance	26,883		·	90,221	16,951
Insurance - PACIF/CL Bond/E&O	107,172	0	107,172		
Social Security	150,668	0	150,668	142,988	7,680
Retirement	130,888	0	130,888	134,447	(3,559)
Retirement Health Savings	1,311	0	1,311	0	1,311
Unemployment Compensation	20,080	0	20,080	13,553	6,527
Workers Compensation	64,182	0	64,182	61,498	2,684
Miscellaneous Benefits	0	0	0	103	(103)
Personnel Development	1,000	0	1,000	199	801
Dues & Publications	1,400	0	1,400	1,117	283
Training	16,370	0	16,370	14,418	1,952
Uniforms & Equipment	32,500	0	32,500	36,663	(4,163)
Legal	500	0	500	2,015	(1,515)
Utilities	18,724	0	18,724	18,732	(8)
CHINO	.0,		•		
Telephone	7,286	0	7,286	9,041	(1,755)

	Original Budget Amendments		Final Budget	Actual	Variance Favorable (Unfavorable)	
Police/(Cont'd):	Walter Committee		8. 10.			
Communications Public Safety	\$ 24,500	\$ 0	\$ 24,500	\$ 17,638	\$ 6,862	
Vehicle Maintenance & Transportation	36,350	0	36,350	37,235	(885)	
Maintenance - Town Office	17,760	0	17,760	19,804	(2,044)	
Office Supplies	8,000	0	8,000	7,898	102	
Operating Supplies	0	0	0	31	(31)	
Police - Photo & Fingerprint	6,728	0	6,728	5,279	1,449	
Postage	1,100	0	1,100	643	457	
Gasoline	55,540	0	55,540	75,568	(20,028)	
Marine	8,750	0	8,750	0	8,750	
Mileage Allowance & Reimbursement	0	0	0	4,525	(4,525)	
Machinery & Equipment	0	0	0	125	(125)	
Computers	10,300	0	10,300	8,225	2,075	
Miscellaneous	10,500	0	10,500	5,528	4,972	
Boating Safety - Federal Grant	0	0	0	51,760	(51,760)	
Special Programs	3,000	0	3,000	768	2,232	
Transfer To Capital Equipment Fund	20,000	0	20,000	24,339	(4,339)	
Transfer to Capital Equipment Fund			20,000		(4,557)	
Total Police	3,197,565	0	3,197,565	3,058,123	139,442	
Fire Departments:						
MBFD Communication Public Safety	15,500	0	15,500	8,382	7,118	
CCFD Communication Public Safety	16,500	0	16,500	16,495	5	
Colchester Center Volunteer Fire	407,300	0	407,300	407,300	0	
Mallets Bay Fire Dept	314,400	0	314,400	314,400	0	
Total Fire Departments	753,700	0	753,700	746,577	7,123	
Rescue:						
Salaries	210,553	0	210,553	209,768	785	
Rescue Per Diem	13,000	0	13,000	5,750	7,250	
Ambulance Personnel	36,000	0	36,000	35,476	524	
Overtime	20,000	0	20,000	22,462	(2,462)	
Health Insurance	31,510	0	31,510	32,030	(520)	
Dental Insurance	2,092	0	2,092	1,030	1,062	
Life/Disability Insurance	3,003	0	3,003	3,289	(286)	
Insurance - PACIF/CL Bond/E&O	15,469	0	15,469	13,511	1,958	
Social Security	21,386	0	21,386	21,456	(70)	
Retirement	14,739	0	14,739	14,966	(227)	
Unemployment Compensation	3,344	0	3,344	2,313	1,031	
Workers Compensation	18,133	0	18,133	19,081	(948)	
Training	7,000	0	7,000	6,021	979	
Uniforms	4,000	0	4,000	3,830	170	
		=	,	,		
Legal	3,000	0	3,000	0	3,000	
Health & Safety	500	0	500	0	500	
Utilities	10,122	0	10,122	11,955	(1,833)	
Telephone	857	0	857	531	326	
Communications	2,000	0	2,000	1,926	74	
Janitorial Services	2,500	0	2,500	1,371	1,129	
Vehicle Maintenance & Transportation	4,500	0	4,500	3,813	687	
Equipment - Repair/Maintenance	800	0	800	1,292	(492)	
Maintenance - Building	4,000	0	4,000	6,762	(2,762)	
Communications Maintenance/Repair	500	0	500	0	500	
Office Supplies	1,800	0	1,800	1,373	427	
Operating Supplies	13,200	0	13,200	13,113	87	
Postage	200	0	200	171	29	

	Original Budget	Amendments	Final Budget	Actual	Variance Favorable (Unfavorable)
Rescue/(Cont'd):					
	7,000	\$ 0	\$ 7,000	\$ 8,206	\$ (1,206)
Machinery & Equipment	1,500	0	1,500	1,329	171
Computers	0	0	0	9	(9)
Technology Upgrades	2,000	0	2,000	1,638	362
Miscellaneous	4,200	0	4,200	8,979	(4,779)
Amb. Personnel Donations	800	0	800	564	236
Special Programs	500	0	500	207	293
Transfer To Rescue Cap. Equip. Fund	10,300	0	10,300	10,300	0
Transfer To Rescue Cap, Comm. Fund	7,000	0	7,000	7,000	0
Total Rescue	477,508	0	477,508	471,522	5,986
Technical Rescue:					
Salaries	8,736	0	8,736	8,630	106
Tech Rescue Salaries - Hurricane Irene Support	0	0	0	6,850	(6,850)
Social Security	668	0	668	1,184	(516)
Workers Compensation	536	0	536	564	(28)
Training	3,500	0	3,500	2,595	905
Uniforms	3,500	0	3,500	2,164	1,336
Health & Safety	1,500	0	1,500	603	897
Utilities	0	0	0	443	(443)
	3,800	0	3,800	4,392	(592)
Communications	•	0	1,500	2,399	(899)
Vehicle Maintenance & Transportation	1,500	0	2,500	2,806	(306)
Equipment - Repair/Maintenance	2,500		2,500	2,800	• •
Maintenance - Building	0	0			(4)
Communications Maintenance/Repair	500	0	500	0	500
Operating Supplies	0	0	0	390	(390)
Gasoline	1,200	0	1,200	1,101	99
Machinery & Equipment	2,500	0	2,500	2,618	(118)
Hurricane Irene Support Expenses	0	0	0	15,247	(15,247)
Capital Communications	2,000	0	2,000	0	2,000
Transfer To Tech Rescue Cap. Equip. Fund	6,000	0	6,000	6,000	0
Transfer To Tech Rescue Comm. Fund	0	0	0	2,000	(2,000)
Total Technical Rescue	38,440	0	38,440	59,990	(21,550)
Police Dispatch:					
Salaries	272,507	0	272,507	280,097	(7,590)
Shift Differential	9,966	0	9,966	7,546	2,420
Overtime	25,515	0	25,515	14,554	10,961
Overtime 2.0	10,319	0	10,319	7,103	3,216
Health Insurance	82,948	0	82,948	91,208	(8,260)
Dental Insurance	4,673	0	4,673	4,662	11
Life/Disability Insurance	4,382	0	4,382	3,819	563
Social Security	24,351	0	24,351	22,612	1,739
Retirement	19,076	0	19,076	19,574	(498)
Unemployment Compensation	4,629	0	4,629	3,202	1,427
Workers Compensation	697	0	697	735	(38)
Miscellaneous Benefits	0	0	0	64_	(64)
Total Police Dispatch	459,063	0	459,063	455,176	3,887_
Public Works - Administration:					
Salaries	264,520	0	264,520	237,335	27,185
	56,359	0	56,359	40,831	15,528
Health Insurance	20,339	U	50,559	10,051	13,320

	Original Budget	1170	Amendments		Final Budget		Actual	Variance Favorable (Unfavorable)
Public Works - Administration/(Cont'd):	6.0						**************************************	
Dental Insurance	\$ 4,105	\$	0	\$	4,105	\$	2,538	\$ 1,567
Life/Disability Insurance	4,145		0		4,145		3,464	681
Insurance - PACIF/CL Bond/E&O	3,015		0		3,015		2,621	394
Social Security	20,580		0		20,580		18,768	1,812
Retirement	18,831		0		18,831		18,722	109
Unemployment Compensation	2,645		0		2,645		1,829	816
Workers Compensation	8,947		0		8,947		9,415	(468)
Personnel Development	3,450		0		3,450		1,915	1,535
Dues & Publications	550		0		550		411	139
Professional Services	32,700		0		32,700		22,771	9,929
Legal	1,000		0		1,000		4,569	(3,569)
Utilities	3,049		0		3,049		4,698	(1,649)
Telephone	643		0		643		741	(98)
Communications	880		0		880		739	141
Vehicle Maintenance & Transportation	500		0		500		88	412
Maintenance - Town Office	5,392		0		5,392		4,984	408
Advertising	0		0		0		38	(38)
Advertising - Recruiting	250		0		250		4,002	(3,752)
Office Supplies	700		0		700		3,820	(3,120)
Operating Supplies	500		0		500		2,388	(1,888)
Postage	501		0		501		541	(40)
Gasoline	1,400		0		1,400		1,476	(76)
Mileage Allowance & Reimbursement	4,500		0		4,500		4,517	(17)
Transfer To FHWA Fund	0	-	0		0_	_	477	(477)
Total Public Works - Administration	439,162	_	0	_	439,162	_	393,698	45,464
Public Works - Highway:								
Salaries	365,042		0		365,042		359,695	5,347
Shift Differential	10,000		0		10,000		8,258	1,742
Seasonal Labor	0		0		0		21,532	(21,532)
Overtime	43,000		0		43,000		30,708	12,292
Overtime 2.0	6,000		0		6,000		4,225	1,775
Health Insurance	80,802		0		80,802		76,821	3,981
Dental Insurance	6,440		0		6,440		6,423	17
Life/Disability Insurance	5,878		0		5,878		5,656	222
Insurance - PACIF/CL Bond/E&O	21,573		0		21,573		18,978	2,595
PACIF Deductibles	0		0		0		180	(180)
Social Security	32,439		0		32,439		32,889	(450)
Retirement	25,553		0		25,553		25,180	373
Unemployment Compensation	5,346		0		5,346		3,698	1,648
Workers Compensation	20,328		0		20,328		21,391	(1,063)
Personnel Development	20,328		0		0		90	(90)
Uniforms	6,643		- 0		6,643		6,901	(258)
Commercial Drivers Licenses	150		0		150		275	(125)
Street Lights	125,628		0		125,628		134,638	(9,010)
Traffic Signals	8,670		0		8,670		7,487	1,183
Communications	998		0		998		403	595
Tree Maintenance	4,400		0		4,400		10,200	(5,800)
Tires & Tubes	· ·		0				8,015	485
	8,500		0		8,500 26,937		37,127	
Striping Catch Regins	26,937		0		26,937 0		135	(10,190)
Catch Basins	0							(135)
Truck 1 - 2003 International	750		0		750 750		0	750 750
Truck 2 - 2003 International Truck 3 - 2007 International	750 750		0		750 750		0 210	750 540

	Original Budget Amendments		Final Budget	Actual	Variance Favorable (Unfavorable)	
Public Works - Highway/(Cont'd):		-				
Truck 4 - 2008 Chevy	\$ 500	\$ 0	\$ 500	\$ 919	\$ (419)	
Truck 5 - 2007 International	750	0	750	744	6	
Truck 6 - 2006 International	1,100	0	1,100	1,682	(582)	
Grader	5,480	0	5,480	2,413	3,067	
Loader	2,000	0	2,000	118	1,882	
Tractor/Mower	750	0	750	516	234	
Drott	500	0	500	298	202	
Holder	1,500	0	1,500	366	1,134	
Truck 18 - 2009 International	750	0	750	50	700	
Truck 8 - 2006 Chevy	500	0	500	285	215	
Truck 9 - 2002 Chevy Crew Cab	500	0	500	298	202	
Truck 10 - 2004 Chevy 4X4	250	0	250	1,128	(878)	
Chain Saws	300	0	300	261	39	
Sanders	1,000	0	1,000	2,870	(1,870)	
Snowplows	11,390	0	11,390	9,843	1,547	
Bridges	250	0	250	0	250	
Roller/Trailer	50	0	50	2	48	
Paint Trailer	100	0	100	0	100	
Emergency Road Repairs	0	0	0	55,569	(55,569)	
Hired Equipment - Winter	500	0	500	0	500	
Hired Equipment - Summer	500	0	500	283	217	
Operating Supplies	4,000	0	4,000	2,792	1,208	
Equipment Supplies	1,750	0	1,750	643	1,107	
Small Tools & Equipment	400	0	400	392	8	
Chloride	10,681	0	10,681	9,212	1,469	
Gravel	17,181	0	17,181	24,368	(7,187)	
Asphalt Repair	2,500	0	2,500	4,872	(2,372)	
Signs	8,000	0	8,000	8,616	(616)	
Winter Sand	25,365	0	25,365	5,864	19,501	
Winter Salt	109,824	0	109,824	79,025	30,799	
Gasoline	55,440	0	55,440	59,018	(3,578)	
Transfer To FEMA Fund	0	0	0	301	(301)	
Total Public Works - Highway	1,070,388	0	1,070,388	1,093,863	(23,475)	
Public Works - Maintenance Facility:				4.57.000	44.000	
Salaries	162,751	0	162,751	167,030	(4,279)	
Shift Differential	650	0	650	527	123	
Seasonal Labor	11,300	0	11,300	8,570	2,730	
Overtime	3,500	0	3,500	1,494	2,006	
Overtime 2.0	850	0	850	0	850	
Health Insurance	35,761	0	35,761	34,859	902	
Dental Insurance	4,117	0	4,117	3,448	669	
Life/Disability Insurance	2,618	0	2,618	2,653	(35)	
Insurance - PACIF/CL Bond/E&O	6,555	0	6,555	5,699	856	
Social Security	13,697	0	13,697	13,623	74	
Retirement	11,393	0	11,393	11,690	(297)	
Unemployment Compensation	2,511	0	2,511	1,737	774	
Workers Compensation	8,583	0	8,583	9,033	(450)	
Miscellaneous Benefits	0	0	0	125	(125)	
Training	975	0	975	995	(20)	
Uniforms	2,645	0	2,645	2,851	(206)	
Utilities	17,160	0	17,160	14,209	2,951	
Telephone	1,286	0	1,286	1,194	92	
Repairs & Maintenance	13,526	0	13,526	13,417	109	

	Original Budget	Amendments	Final Budget	Actual	Variance Favorable (Unfavorable)
Public Works - Maintenance Facility/(Cont'd):					
Vehicle Maintenance & Transportation	\$ 250	\$ 0	\$ 250	\$ 43	\$ 207
Office Supplies	150	0	150	92	58
Operating Supplies	3,660	0	3,660	3,945	(285)
Equipment Supplies	14,000	0	14,000	13,531	469
Welding Supplies	1,000	0	1,000	962	38
Gasoline	300	0	300	333	(33)
Machinery & Equipment	3,000	0	3,000	2,977	23
Computers	200	0	200	0	200
Total Public Works - Maintenance Facility	322,438	0	322,438	315,037	7,401
Stormwater:					
Salaries	76,119	0	76,119	77,930	(1,811)
Overtime	2,000	0	2,000	2,568	(568)
Health Insurance	14,044	0	14,044	14,080	(36)
Dental Insurance	749	0	749	500	249
Life/Disability Insurance	1,185	0	1,185	1,202	(17)
Insurance - PACIF/CL Bond/E&O	3,113	0	3,113	2,706	407
Social Security	5,823	0	5,823	5,892	(69)
Retirement	5,155	0	5,155	5,280	(125)
Unemployment Compensation	1,482	0	1,482	1,025	457
Workers Compensation	3,649	0	3,649	3,840	
Miscellaneous Benefits	3,049	0	0	12	(191)
Uniforms		0		905	(12)
	1,246		1,246		341
Legal	500	0	500	0	500
Catch Basins	4,250	0	4,250	4,136	114
Sweeper	2,500	0	2,500	811	1,689
Sweeper - 2007 Sterling	2,100	0	2,100	1,735	365
Sweeper Water	0	0	0	452	(452)
Storm Water Pumps	785	0	785	998	(213)
Stormwater Permitting	5,200	0	5,200	4,551	649
Treatment Structures	2,880	0	2,880	1,820	1,060
Small Tools & Equipment	100	0	100	0	100
Culverts	5,000	0	5,000	6,838	(1,838)
Gasoline	4,220	0	4,220	5,754	(1,534)
Machinery & Equipment	0	0	0	11	(11)
Miscellaneous	0	0	0	500	(500)
Public Outreach & Education	5,000	0	5,000	5,000	0
Water Quality Testing	5,727	0	5,727	6,324	(597)
Total Stormwater	152,827	0	152,827	154,870	(2,043)
Buildings:					
Salaries	38,258	0	38,258	39,077	(819)
Overtime	1,012	0	1,012	3,246	(2,234)
Health Insurance	17,651	0	17,651	15,226	2,425
Dental Insurance	1,073	0	1,073	119	954
Life/Disability Insurance	616		616	728	
Insurance - PACIF/CL Bond/E&O		0	2,664		(112)
	2,664			2,316	348
Social Security	3,004	0	3,004	3,614	(610)
Retirement	2,749	0	2,749	2,735	14
Unemployment Compensation	661	0	661	457	204
Workers Compensation	1,605	0	1,605	1,689	(84)
Personnel Development	1,430	0	1,430	0	1,430
Utilities	0	0	0	172	(172)

	Original Budget	Am	Amendments		Final Budget		Actual		Variance Favorable Jnfavorable)
Buildings/(Cont'd):								500	
Utilities - Meeting House	\$ 6,018	\$	0	\$	6,018	\$	5,511	\$	507
Utilities - Senior Center	2,340		0		2,340		2,947		(607)
Utilities - Historical Society	2,616		0		2,616		2,160		456
Communications	600		0		600		643		(43)
Vehicle Maintenance & Transportation	500		0		500		618		(118)
Maintenance - Senior Center	5,375		0		5,375		3,870		1,505
Maintenance - Meeting House	5,367		0		5,367		5,955		(588)
Maintenance - Historical Society	500		0		500		127		373
Operating Supplies	1,255		0		1,255		2,762		(1,507)
Operating Supplies - Mtg House	250		0		250		49		201
Operating Supplies - Hist Scty	100		0		100		17		83
Operating Supplies - Senior Ctr	300		0		300		70		230
Gasoline	1,900		0		1,900		1,609		291
Mileage Allowance & Reimbursement	0		0		0		94		(94)
Miscellaneous	200		0		200	_	436_	_	(236)
Total Buildings	98,044		0		98,044	_	96,247	_	1,797
Health Services:							10.000		0
Visiting Nurse Association	18,000		0		18,000		18,000		0
Howard Mental Health	2,700		0		2,700		2,700		0
Champlain Valley Agency On Aging	2,880		0		2,880		2,880		0
Women Helping Battered Women	1,950		0		1,950		1,950		0
Animal Control Contract	15,873		0		15,873		15,954		(81)
Animal Control Fees	3,500		0		3,500		4,040		(540)
Vermont Cares	1,250		0_	-	1,250	_	1,250		0
Total Health Services	46,153	, <del></del>	0	-	46,153	_	46,774	-	(621)
Parks:									
Salaries	53,913		0		53,913		55,612		(1,699)
Seasonal Labor	127,895		0		127,895		118,335		9,560
Overtime	3,500		0		3,500		2,023		1,477
Overtime 2.0	0		0		0		634		(634)
Health Insurance	17,651		0		17,651		19,445		(1,794)
Dental Insurance	1,282		0		1,282		1,365		(83)
Life/Disability Insurance	866		0		866		880		(14)
VT Health Care Contributions	2,000		0		2,000		803		1,197
Insurance - PACIF/CL Bond/E&O	6,643		0		6,643		5,776		867
Social Security	14,176		0		14,176		13,285		891
Retirement	3,774		0		3,774		3,873		(99)
Unemployment Compensation	5,951		0		5,951		4,116		1,835
Workers Compensation	6,934		0		6,934		7,297		(363)
Personnel Development	500		0		500		100		400
Contractual Services	17,400		0		17,400		16,576		824
Utilities	18,034		0		18,034		17,387		647
Telephone	750		0		750		861		(111)
Communications	300		0		300		232		68
Repairs & Maintenance	11,500		0		11,500		12,375		(875)
Vehicle Maintenance & Transportation	3,500		0		3,500		1,839		1,661
Equipment - Repair/Maintenance	3,300		0		3,300		4,341		(1,041)
Equipment - Rentals/Leases	1,000		0		1,000		809		191
Operating Supplies	12,000		0		12,000		14,167		(2,167)
Grass Seed	2,100		0		2,100		2,639		(539)
Fertilizer	10,000		0		10,000		12,656		(2,656)

	Original Budget	Amendments	Final Budget	Actual	Variance Favorable (Unfavorable)
Parks/(Cont'd):				A 14.530	f (2.531)
Gasoline	\$ 10,999	\$ 0	\$ 10,999	\$ 14,530	\$ (3,531)
Machinery & Equipment	9,000	0	9,000	3,335	5,665
Miscellaneous	0	0	0	4,857	(4,857)
Total Parks	344,968	0	344,968	340,148	4,820
Recreation:		_		440.000	(7.100)
Salaries	112,089	0	112,089	119,288	(7,199)
Overtime	0	0	0	5	(5)
Health Insurance	16,164	0	16,164	15,073	1,091
Dental Insurance	1,603	0	1,603	1,848	(245)
Life/Disability Insurance	1,801	0	1,801	1,808	(7)
Insurance - PACIF/CL Bond/E&O	6,368	0	6,368	5,537	831
Social Security	8,919	0	8,919	10,738	(1,819)
Retirement	8,161	0	8,161	8,466	(305)
Unemployment Compensation	1,223	0	1,223	846	377
Workers Compensation	3,721	0	3,721	3,916	(195)
Personnel Development	3,000	0	3,000	1,279	1,721
Dues & Publications	2,000	(1,000)	1,000	360	640
Legal	1,000	0	1,000	0	1,000
Utilities	2,997	0	2,997	3,652	(655)
Telephone	1,071	0	1,071	1,146	(75)
Communications	900	0	900	177	723
Maintenance - Town Office	4,190	0	4,190	4,762	(572)
Printing/Publicity	1,000	1,000	2,000	388	1,612
Office Supplies	2,000	0	2,000	1,477	523
Operating Supplies	1,400	0	1,400	612	788
Postage	2,623	0	2,623	917	1,706
Gasoline	500	0	500	0	500
	4,500	0	4,500	4,850	(350)
Mileage Allowance & Reimbursement		0	4,500	4,494	6
Computers	4,500	0	4,500	400	(400)
New Requests	7.000	0		6,945	55
Special Programs	7,000	0	7,000	37,513	0
Transfer To Recreation Program Fund	37,513		37,513		0
Fair Day	7,500	0	7,500	7,500	
Transfer To R.A.D. Fund	4,000	0	4,000	4,000	0
Winooski Valley Park District	42,300	0	42,300	42,300	0
Total Recreation	290,043	0	290,043	290,297	(254)
Library:					
Salaries	314,536	0	314,536	305,290	9,246
Temporary Subs	13,000	0	13,000	30,320	(17,320)
Health Insurance	72,118	0	72,118	65,350	6,768
Dental Insurance	5,703	0	5,703	5,969	(266)
Life/Disability Insurance	2,953	0	2,953	3,451	(498)
Insurance - PACIF/CL Bond/E&O	9,845	0	9,845	8,560	1,285
Social Security	25,057	0	25,057	27,185	(2,128)
Retirement	22,018	0	22,018	23,245	(1,227)
Unemployment Compensation	6,606	0	6,606	4,569	2,037
Workers Compensation	932	0	932	981	(49)
Dues & Publications	690	0	690	645	45
Programming	1,000	0	1,000	888	112
Utilities	14,248	0	14,248	13,120	1,128
Telephone	2,300	0	2,300	3,476	(1,176)

	Original Budget	Ame	Amendments		Final Budget		Actual		Variance Favorable (Unfavorable)	
Library/(Cont'd):										
Communications	\$ 2,976	\$	0	\$	2,976	\$	1,128	\$	1,848	
Janitorial Services	10,400		0		10,400		11,308		(908)	
Maintenance - Library	11,031		0		11,031		8,147		2,884	
Maintenance - Building	4,500		0		4,500		194		4,306	
Advertising - Recruiting	100		0		100		50		50	
Printing/Publicity	900		0		900		962		(62)	
Operating Supplies	5,340		0		5,340		5,819		(479)	
Postage	4,200		0		4,200		3,383		817	
Mileage Allowance & Reimbursement	2,486		0		2,486		1,300		1,186	
Books - Adult	17,500		0		17,500		17,925		(425)	
Books - Juvenile	13,800	0			13,800		13,814		(14)	
Periodicals	4,280		0		4,280		4,166		114	
			0		3,223		3,404		(181)	
Audio/Visual Materials	3,223		0		9,889		10,579		(690)	
Computers	9,889		_		,		3,424		15	
Electronic Resources	3,439		0		3,439					
Miscellaneous	3,000		0		3,000	_	2,319	-	681	
Total Library	588,070	<u> </u>	0		588,070	_	580,971	_	7,099	
Cemetery:										
Insurance - PACIF/CL Bond/E&O	0		0		0		368		(368)	
Repairs & Maintenance	23,750		0		23,750		26,370		(2,620)	
Miscellaneous	2,660		0		2,660	_	2,700	-	(40)	
Total Cemetery	26,410	V-	0		26,410	_	29,438	_	(3,028)	
Intergovernmental Expenditures:										
Chamber Of Commerce	1,200		0		1,200		1,070		130	
VT Council On World Affairs	500		0		500		500		0	
GBIC	6,000		0		6,000		3,000		3,000	
Chittenden Co. Regional Planning	13,002		0		13,002		13,002		0	
VT League of Cities & Towns	17,681		0		17,681		17,681		0	
Handicap Transportation	50,000		0		50,000		40,562		9,438	
	· ·		0				12,171		0	
Metropolitan Planning Organization	12,171				12,171		68,110		33,890	
County Tax	102,000	3	0	-	102,000	-	00,110	_	33,890	
Total Intergovernmental Expenditures	202,554		0_	-	202,554	-	156,096	-	46,458	
Total Expenditures	10,823,923		0	-	10,823,923	1	10,574,411	_	249,512	
Excess/(Deficiency) of Revenues Over Expenditures	\$ (446,916)	\$	0	\$_	(446,916)		(350,192)	\$	96,724	
Fund Balance - July 1, 2011							1,720,759			
Fund Balance - June 30, 2012						\$	1,370,567			

#### TOWN OF COLCHESTER, VERMONT NONMAJOR GOVERNMENTAL FUNDS COMBINING BALANCE SHEET JUNE 30, 2012

	Special Revenue Funds	Capital Projects Funds	Debt Service Fund	Permanent Fund Burnham Memorial Library Fund	Total	
<u>ASSETS</u>						
Cash	\$ 330,264	\$ 108,196	\$ 0	\$ 7,690	\$ 446,150	
Investments Receivables (Net of	115,061	0	0	0	115,061	
Allowance for Doubtful Accounts) Notes Receivable (Net of Allowance for	7,842	10,132	0	0	17,974	
Doubtful Accounts)	236,564	0	0	0	236,564	
Due from Other Funds	0		138_	0	138	
Total Assets	\$ 689,731	\$ 118,328	\$138_	\$7,690	\$ 815,887	
LIABILITIES AND FUND BALANCES						
Liabilities:						
Accounts Payable	\$ 0	\$ 19,444	\$ 0	\$ 51	\$ 19,495	
Due to Other Funds	54,384	100,032	0	0	154,416	
Deferred Revenue	236,564	10,132	0	0	246,696	
Total Liabilities	290,948	129,608	0	51	420,607	
Fund Balances/(Deficit):						
Nonspendable	91,050	0	0	2,000	93,050	
Restricted	357,128	97,509	0	5,639	460,276	
Assigned	0	0	138	0	138	
Unassigned	(49,395)	(108,789)	0	0	(158,184)	
Total Fund Balances/(Deficit)	398,783	(11,280)	138	7,639	395,280	
Total Liabilities and Fund Balances	\$ 689,731	\$ 118,328	\$ 138	\$7,690	\$ 815,887	

# TOWN OF COLCHESTER, VERMONT NONMAJOR GOVERNMENTAL FUNDS COMBINING SCHEDULE OF REVENUES, EXPENDITURES AND CHANGES IN FUND BALANCES FOR THE YEAR ENDED JUNE 30, 2012

	Special Revenue Funds	Capital Projects Funds	Debt Service Fund	Permanent Fund Burnham Memorial Library Fund	Total
Revenues:			0. (05.005	• 0	£ 1,000 154
Property Taxes	\$ 0	\$ 410,927	\$ 685,227	\$ 0	\$ 1,096,154
Intergovernmental Revenues	17,016	546,918	0	0	563,934
Impact Fees	0	18,375	0	0	18,375
Donations	9,787	0	0	11,780	21,567
Charges for Services	6,150	0	0	4,823	10,973
Investment Income	8,580	892	0	0	9,472
Loan Repayments	32,486	0	0	0	32,486
Other	0	4,312	0	0	4,312
Total Revenues	74,019	981,424	685,227	16,603	1,757,273
Expenditures:					
Current Expenditures					
Public Safety	7,215	0	0	0	7,215
Public Works	0	8,344	0	0	8,344
Culture & Recreation	11,120	0	0	17,310	28,430
Community Development Capital Outlay:	37,800	0	0	0	37,800
Public Works	0	1,060,234	0	0	1,060,234
Culture & Recreation	0	10,869	0	0	10,869
Debt Service:		·			6.75
Principal	10,211	0	425,419	0	435,630
Interest	3,903	0	259,808	0	263,711
Total Expenditures	70,249	1,079,447	685,227	17,310	1,852,233
Excess/(Deficiency) of Revenues				(=0=)	(0.4.0.0)
Over Expenditures	3,770	(98,023)	0	(707)	(94,960)
Other Financing Sources:			4		<b></b>
Proceeds from Sale of Equipment	0	63,714	0	0	63,714
Transfers in	0_	6,251	0	0	6,251
Total Other Financing Sources	0	69,965	0	<u> </u>	69,965
Net Change in Fund Balances/(Deficit)	3,770	(28,058)	0	(707)	(24,995)
Fund Balances - July 1, 2011	395,013	16,778	138	8,346	420,275
Fund Balances/(Deficit) - June 30, 2012	\$ 398,783	\$(11,280)	\$ 138	\$7,639_	\$ 395,280

TOWN OF COLCHESTER, VERMONT NONMAJOR SPECIAL REVENUE FUNDS COMBINING BALANCE SHEET JUNE 30, 2012

Total	\$ 330,264 115,061	7,842	\$ 689,731		\$ 54,384 236,564	290,948	91,050 357,128 (49,395)	398,783	\$ 689,731
Heritage Project Fund	0 0	5,937	\$ 5,937		\$ 4,989	4,989	948	948	\$ 5,937
Cemetery Fund	\$ 109,807 115,061	1,905	\$ 226,773		0 0	0	91,050 135,723	226,773	\$ 226,773
Police Special Revenue Fund	\$ 220,457 0	0 0	\$ 220,457		0 0	0	220,457	220,457	\$ 220,457
Revolving Loan Fund	0 0	236,564	\$ 236,564		\$ 49,395	285,959	0 0 (49,395)	(49,395)	\$ 236,564
ASSETS	Cash Investments Receivables (Net of	Allowance for Doubtful Accounts) Notes Receivable (Net of Allowance for Doubtful Accounts)	Total Assets	LIABILITIES AND FUND BALANCES	Liabilities: Due to Other Funds Deferred Revenue	Total Liabilities	Fund Balances/(Deficit): Nonspendable Restricted Unassigned	Total Fund Balances/(Deficit)	Total Liabilities and Fund Balances

See Disclaimer in the accompanying Independent Auditor's Report.

TOWN OF COLCHESTER, VERMONT
NONMAJOR SPECIAL REVENUE FUNDS
COMBINING SCHEDULE OF REVENUES, EXPENDITURES AND
CHANGES IN FUND BALANCES
FOR THE YEAR ENDED JUNE 30, 2012

Total	\$ 17,016 9,787 6,150 8,580 32,486	74,019	7,215 11,120 37,800	10,211	70,249	3,770	3,770	395,013	\$ 398,783
Heritage Project Fund	9,787 0 0	9,787	0 11,120 0	0 0	11,120	(1,333)	(1,333)	2,281	\$ 948
Cemetery Fund	\$ 0 6,150 1,800	7,950	0 0 0	0 0	0	7,950	7,950	218,823	\$ 226,773
Police Special Revenue Fund	\$ 17,016 0 0,1,195	18,211	7,215 0 0	0 0	7,215	10,996	10,996	209,461	\$ 220,457
Revolving Loan Fund	\$ 0 0 0 5,585 32,486	38,071	0 0 37,800	10,211	51,914	(13,843)	(13,843)	(35,552)	\$ (49,395)
Description	Intergovernmental Revenues Donations Charges for Services Investment Income Loan Repayments	Total Revenues	Expenditures: Current Expenditures Public Safety Culture & Recreation Community Development Debt Service:	Principal Interest	Total Expenditures	Excess(Deficiency) of Revenues Over Expenditures	Net Change in Fund Balances/(Deficit)	Fund Balances/(Deficit) - July 1, 2011	Fund Balances/(Deficit) - June 30, 2012

See Disclaimer in the accompanying Independent Auditor's Report.

#### TOWN OF COLCHESTER, VERMONT NONMAJOR CAPITAL PROJECTS FUNDS COMBINING BALANCE SHEET JUNE 30, 2012

	Recreation Acquisition and Development Fund	Capital Equipment Fund	FEMA Fund	Total
<u>ASSETS</u>				
Cash	\$ 101,534	\$ 6,662	\$ 0	\$ 108,196
Receivables (Net of Allowance				
for Doubtful Accounts)	0	0	10,132	10,132
Total Assets	\$101,534	\$6,662_	\$10,132	\$118,328
LIABILITIES AND FUND BALANCES				
Liabilities:				
Accounts Payable	\$ 4,025	\$ 0	\$ 15,419	\$ 19,444
Due To Other Funds	0	59,349	40,683	100,032
Deferred Revenue	0	0	10,132	10,132
Total Liabilities	4,025	59,349	66,234	129,608
Fund Balances/(Deficit):				
Restricted	97,509	0	0 =	97,509
Unassigned	0	(52,687)	(56,102)	(108,789)
Total Fund Balances/(Deficit)	97,509	(52,687)	(56,102)	(11,280)
Total Liabilities and Fund Balances	s \$ <u>101,534</u>	\$6,662_	\$ 10,132	\$ 118,328

# TOWN OF COLCHESTER, VERMONT NONMAJOR CAPITAL PROJECTS FUNDS COMBINING SCHEDULE OF REVENUES, EXPENDITURES AND CHANGES IN FUND BALANCES FOR THE YEAR ENDED JUNE 30, 2012

	Recreation Acquisition and Development Fund	Capital Equipment Fund	FEMA Fund	Total
Revenues:		410.027	• •	¢ 410.037
Property Taxes	\$ 0	\$ 410,927	\$ 0	\$ 410,927
Intergovernmental Revenues	0	0	546,918	546,918
Impact Fees	18,375	0	0	18,375
Investment Income	513	379	0	892
Other	0	4,312	0	4,312
Total Revenues	18,888	415,618	546,918	981,424
Expenditures:				
Public Works	0	1,004	7,340	8,344
Capital Outlay:				
Public Works	0	462,303	597,931	1,060,234
Culture and Recreation	10,869	0	0	10,869
Total Expenditures	10,869	463,307_	605,271	1,079,447
Excess/(Deficiency) of Revenues				
Over Expenditures	8,019	(47,689)	(58,353)	(98,023)
Other Financing Sources:				
Proceeds from Sale of Equipment	0	63,714	0	63,714
Transfers In	4,000	0	2,251	6,251
Total Other Financing				
Sources	4,000	63,714	2,251	69,965
Net Change in Fund Balances/(Deficit)	12,019	16,025	(56,102)	(28,058)
Fund Balances/(Deficit) - July 1, 2011	85,490	(68,712)	0	16,778
Fund Balances/(Deficit) - June 30, 2012	\$97,509_	\$(52,687)	\$(56,102)	\$ (11,280)

# Sullivan, Powers & Co.

CERTIFIED PUBLIC ACCOUNTANTS

77 Barre Street P.O. Box 947 Montpelier, VT 05601 802/223-2352 802/223-3578 FAX A PROFESSIONAL CORPORATION

Fred Duplessis, CPA Richard J. Brigham, CPA Chad A. Hewitt, CPA Wendy C. Gilwee, CPA VT Lic. #92-000180

Report on Internal Control Over Financial Reporting and on Compliance and Other Matters Based on an Audit of Financial Statements Performed in Accordance with "Government Auditing Standards"

Selectboard Town of Colchester Colchester, Vermont 05446

We have audited the financial statements of the governmental activities, the business-type activities, each major fund and the aggregate remaining fund information of the Town of Colchester, Vermont as of and for the year ended June 30, 2012, which collectively comprise the Town of Colchester, Vermont's basic financial statements and have issued our report thereon dated January 18, 2013. We conducted our audit in accordance with auditing standards generally accepted in the United States of America and the standards applicable to financial audits contained in "Government Auditing Standards", issued by the Comptroller General of the United States.

### Internal Control Over Financial Reporting

In planning and performing the audit, we considered the Town of Colchester, Vermont's internal control over financial reporting as a basis for designing our audit procedures for the purpose of expressing our opinion on the financial statements, but not for the purpose of expressing an opinion on the effectiveness of the Town of Colchester, Vermont's internal control over financial reporting. Accordingly, we do not express an opinion on the effectiveness of the Town of Colchester, Vermont's internal control over financial reporting.

A deficiency in internal control exists when the design or operation of a control does not allow management or employees, in the normal course of performing their assigned functions, to prevent or detect and correct misstatements on a timely basis. A material weakness is a deficiency, or a combination of deficiencies, in internal control such that there is a reasonable possibility that a material misstatement of the Town of Colchester, Vermont's financial statements will not be prevented, or detected and corrected on a timely basis.

Our consideration of internal control over financial reporting was for the limited purpose described in the first paragraph of this section and was not designed to identify all deficiencies in internal control over financial reporting that might be deficiencies, significant deficiencies or material weaknesses and therefore, there can be no assurance that all deficiencies, significant deficiencies, or material weaknesses have been identified. In addition, because of inherent limitations in internal control, including the possibility of management override of controls, misstatements due to error or fraud may occur and not be detected by such controls. We did not identify any deficiencies in internal control over financial reporting that we consider to be material weaknesses, as defined previously.

Sullivan, Powers & Company

### Compliance and Other Matters

As part of obtaining reasonable assurance about whether the Town of Colchester, Vermont's financial statements are free of material misstatement, we performed tests of its compliance with certain provisions of laws, regulations, contracts, and grant agreements, noncompliance with which could have a direct and material effect on the determination of financial statement amounts. However, providing an opinion on compliance with those provisions was not an objective of our audit, and accordingly, we do not express such an opinion. The results of our tests disclosed no instances of noncompliance or other matters that are required to be reported under "Government Auditing Standards".

This report is intended solely for the information and use of management, federal awarding agencies and pass-through entities and is not intended to be and should not be used by anyone other than these specified parties.

January 18, 2013 Montpelier, Vermont VT Lic. #92-000180

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